



AMC

DOVER



90024

Super Galaxy

*Welcome
2020 Team Dover
Honorary Commanders*





Dover AFB SNAP SHOT

A summary of facts and figures representative of Dover Air Force Base

U.S. AIR FORCE

As of December 2019

What We Believe ...

- **436th Airlift Wing Mission:** Provide Rapid Global *Airlift*, Combat-Ready *Airmen*, and Unrivaled Installation *Support*
- **436th Airlift Wing Vision:** World's Premier Airlift Wing
- **436th Airlift Wing Priorities:** Execute Wing's Global Airlift Mission, Develop Airmen and Care for Families, Enhance Partnerships through Trust, Provide World-Class Installation Support, Prepare Airmen for Contested Environments
- **436th Airlift Wing Motto:** Deliver Excellence!
- **436th Airlift Wing Focus Area:** Enhance Partnerships, Develop People and Care for their Families, Provide Outstanding Base Support, and Enable Dignified Return of Fallen Heroes
- **512th Airlift Wing Mission:** Provide Combat Ready Citizen Airmen for Global Engagement
- **512th Airlift Wing Vision:** An Unrivaled Family of Citizen Airmen Fully Dedicated to Each Other and Mission Success

Dover AFB Basics

- **Established:** Dec. 17, 1941
- **Active Duty Strength:** Appx. 3,372
- **Total Force Strength (AD, Guard, AFRC, Civilians & Dependents):** Appx. 8,930
- **Economic Impact (FY16):** Appx. \$526 million
- **Aircraft in Inventory:**
 - 18 = C-5M Super Galaxy
 - 13 = C-17 Globemaster III
- **Career Specialties:** 50 officer, 88 enlisted
- **Distinctive Capabilities:** 20% of the nation's out-sized airlift capacity

Key Personnel

436th Airlift Wing

Commander: Col Joel Safranek
Vice Commander: Col Matthew Jones
Operations Group: Col Michael Peeler
Maintenance Group: Col Christopher May
Mission Support Group: Col Tyler Schaff
Medical Group: Col Patricia Fowler
Command Chief: CMSgt Shae Gee

512th Airlift Wing

Col Gregory Haynes
 Col Norman Shaw
 Col Michael Desantis
 Col Dorneen Shipp
 Col Ryan Robin
 Col Clifford Zdanowicz
 CMSgt Shirley Ozio

Dover AFB Demographics (numbers are approximate)

Totals:

- **Civilian:** 1,063
- **Officers:** 330
- **Enlisted:** 3,052
- **AFRC:** 1,750
- **AD Dependents:** 2,774
- **Average Total Service:**
 - **Officers:** 8 years
 - **Enlisted:** 6 years

Active Force:

- **Men:** 2,839
- **Women:** 533
- **Ethnic Group/U.S.:**
 - **Caucasian:** 2,471
 - **African American:** 507
 - **Asian:** 116
 - **Am Indian/Alaskan:** 21
 - **Hawaiian/Pacific Is:** 28

Commissioning Source:

- **AFROTC:** 157
- **Air Force Academy:** 86
- **Officer Training School:** 59
- **Other:** 67

Marital Status:

- **Officers:** 226
- **Enlisted:** 1,589
- **Average Age:**
 - **Officers:** 34
 - **Enlisted:** 27
 - **Total below Age 26:** 1,516

Budget

Total FY16:

- **Ops and Maintenance:** \$54.2 million
- **Trans & Working Capital:** \$205 million
- **Military Personnel:** \$222 million
- **Non-Appropriated Fund:** \$3.7 million
- **Mil Family Housing:** \$415 thousand
- **Construction:** No MILCON issued

Mission Partners

- **512th Airlift Wing**
- **Air Force Mortuary Affairs Operations**
- **Armed Forces Medical Examiner System**
- **Joint Personal Effects Depot**
- **373d Training Squadron, Detachment 3**
- **Air Force Office of Special Investigations, Army and Air Force Exchange Service, Defense Commissary Agency and others**

Education Levels

Enlisted-Highest Attained:

- **High School Diploma:** 2,180
- **A.A./Equivalent Hours:** 1,097
- **B.A., B.S. or higher:** 253
- **Graduate:** 40

Officer-Highest Attained:

- **B.A., B.S.:** 309
- **Graduate:** 154
- *Members can have multiple degrees*

Unique Facilities

- **Charles C. Carson Center for Mortuary Affairs**
 - Only DOD stateside mortuary facility
- **436th Aerial Port Squadron**
 - Largest air freight operation in DOD
- **Air Mobility Command Museum**



ABOUT THE 436TH AIRLIFT WING

The 436th Airlift Wing traces its roots back to the 436th Troop Carrier Group of World War II fame that activated at Baer Field, Indiana on April 1, 1943. Flying the C-47 Skytrain and based out of Bottesford, and later, Membury, England, the 436th TCG participated in four major airborne operations prior to the Allied victory in May 1945.

December 27, 1965 was a significant date in the history of the 436th Airlift Wing, on that date, the 436th Troop Carrier Wing was redesignated as the 436th Military Airlift Wing and activated in conjunction with the creation of the Military Airlift Command.

On April 16, 1971, the wing received its first C-5 Galaxy aircraft and began the phase out of the propeller-driven C-133 Cargomaster aircraft which had been part of the wing's inventory since 1966.

The 21st Century brought many new opportunities for members of the 436th and 512th Airlift Wings, along with civilians comprised the Dover Team to serve our Nation. After September 11, the men and women assigned to both the 436th and 512th Airlift Wings played an integral role in Operations ENDURING and IRAQI FREEDOM, on top of conducting normal day-to-day operations.

436th Airlift Wing Leadership



Col. Joel Safranek 436th Airlift Wing Commander



Col. Joel W. Safranek is Commander, 436th Airlift Wing, Dover Air Force Base, Del. As commander, he is responsible for a combined C-5 and C-17 wing providing worldwide movement of high-priority personnel and cargo. Dover AFB is home to Air Force Mortuary Affairs Operations, the Department of Defense's largest aerial port and the Air Mobility Command Museum.

Colonel Safranek received his commission from the U.S. Air Force Academy in 1996. He has served in a variety of positions at the squadron, group, wing and higher headquarters levels, to include detachment command, squadron command, and combatant command deputy director. In addition to being a command pilot with approximately 3,500 hours in both airlift and tanker aircraft, Colonel Safranek is qualified as a contingency response element commander, Title 10 deputy dual status commander, director of mobility forces, and Joint Task Force-Port Opening commander.

He has deployed in support of Operations Southern Watch, Enduring Freedom, Noble Eagle, Iraqi Freedom, Deep Freeze, Resolute Support, Freedom's Sentinel, Inherent Resolve and Renewal of Hope. Prior to this assignment, he was the Vice Commander, 621st Contingency Response Wing, Joint Base McGuire-Dix-Lakehurst, N.J.

EDUCATION

1996 Bachelor of Science degree in management, U.S. Air Force Academy, Colorado Springs, Colo.
2001 Squadron Officer School, Maxwell Air Force Base, Ala.
2002 Masters of Science in international business management, Troy State University, Troy, Ala.
2006 Air Command and Staff College, by correspondence
2008 Masters of Military Studies, Marine Command & Staff College, Marine Corps Base Quantico, Va.
2011 Air War College, by correspondence
2014 National Security Fellowship Program, Harvard University, Cambridge, Mass.
2015 Joint Task Force Commander's Course, Peterson AFB, Colo.
2015 Joint and Combined Warfighting School, Joint Forces Staff College, Naval Station Norfolk, Va.
2016 Leadership Development Program, Center for Creative Leadership, San Diego, Calif.

FLIGHT INFORMATION

Rating: command pilot
Flight hours: approximately 3,500 hours
Aircraft flown: T-37B, T-1A, KC-135R/T, C-17A

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal
Legion of Merit
Meritorious Service Medal with three oak leaf clusters
Air Medal with four oak leaf clusters
Aerial Achievement Medal
Air Force Commendation Medal with two oak leaf clusters
Air Force Achievement Medal
Air Force Outstanding Unit Award with Valor device, eight oak leaf clusters

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 1996
First Lieutenant May 1998
Captain May 2000
Major April 2006
Lieutenant Colonel March 2010
Colonel August 2015

436th Airlift Wing Leadership



Col. Matthew Jones

Vice Commander

Colonel Matthew E. Jones is the Vice Commander, 436th Airlift Wing, Dover Air Force Base, Del. He is responsible for the combined C-5 and C-17 wing providing worldwide movement of high-priority personnel and cargo. Dover AFB is home to the Air Force Mortuary Affairs Operations, the Department of Defense's largest aerial port and the Air Mobility Command Museum.

Colonel Jones received his commission from the United States Air Force Academy in 1999, where he served as the Cadet Wing Commander and then completed Joint Specialized Undergraduate Pilot Training at Columbus AFB, Miss. His operational assignments include serving as a C-5 Instructor Pilot, Contingency Response Operations Officer and C-5M Squadron Commander. In 2010 he deployed to Haiti and led U.S. Transportation Command's first Joint Task Force Aerial Port Opening.

Colonel Jones was the Chief of Staff of the Air Force's first Intermediate Developmental Education Scholar at Harvard. He also served on the staff within the Office of the Secretary of Defense as the Special Assistant to the Deputy Assistant Secretary of Defense for POW/Missing Persons. Prior to this assignment, he was the Chief of the Global Mobility Division, Headquarters Air Force, Arlington, Va. In this capacity he served as the Career Field Manager for 5,500 mobility pilots and navigators.



**Chief Master Sergeant
Shae Gee**

Command chief

Chief Master Sergeant Shae D. Gee is the Command Chief Master Sergeant 436th Airlift Wing, Dover Air Force Base, Delaware. CMSgt Gee serves as the principal advisor to the commander on matters of welfare, readiness, morale and effective deployment of more than 2,800 enlisted members of the combined C-5 and C-17 wing, providing worldwide movement of high priority personnel and cargo. Dover Air Force Base is home to Air Force Mortuary Affairs Operations, the Department of Defense's largest aerial port and Air Mobility Command Museum.

CMSgt Gee entered the Air Force in January 1994. Her background includes diverse duties in the Services career field, as well as in a special duty as a Military Training Instructor. Throughout her career, she has filled a myriad of roles including Medical Group Superintendent. Her assignments include bases in California, England, Nevada, North Dakota, Qatar, South Korea, Texas and Wyoming. She also served in contingency deployments in support of Operation JOINT FORGE, Operation ALLIED FORCE, Operation ENDURING FREEDOM, Operation INHERENT RESOLVE, Operation FREEDOM'S SENTINEL and Combined Joint Task Force-Horn of Africa

436th Airlift Wing Leadership



Col. Michael Peeler

436th Operations Group Commander

The 436th Operations Group provides C-5M and C-17A combat airlift, and is responsible for tactics, aircrew flight equipment, airlift scheduling, air traffic control, airfield operations, intelligence and weather support.



Col. Tyler Schaff

436th Mission Support Group Commander

The 436th Mission Support Group delivers worldwide contingency operations and in-garrison missions through security, logistics, civil engineering, contracting, communications, personnel and quality of life services. The group manages in excess of \$1.7 billion of real property and equipment valued at \$847 million.



Col. Chris May

436th Maintenance Group Commander

The 436th Maintenance Group leads four squadron supporting Team Dover's C-5M and C-17 field level aircraft maintenance and airlift mission generation during peacetime and combat operations. The group operates the Department of Defense's largest aerial port handling more than 25,000 passengers and 100,000 tons of cargo annually.



Col. Patricia Fowler

436th Medical Group Commander

The 436th Medical Group is responsible for providing a full spectrum of health care and patient-centered treatment for the men and women of Dover AFB and more than 11,000 enrolled beneficiaries. The 436th MDG also supports the unique mission of the Air Force Mortuary Affairs Operations Center, Armed Forced Medical Examiners System and Joint Personal Effects Depot.

436th Airlift Wing Staff Agencies

AFSO21

Led by SA Lauren Almond

Air Force Smart Operations for the 21st Century is our Air Force's dedicated effort to maximize value and minimize waste in all of our processes. Our Mission is to establish a community of continuous process improvement at Dover AFB that leverages the benefits of the collective experience, expertise, tools, and best practices across the command.

Air Mobility Command Museum

Led by Mr. John Taylor

The Air Mobility Command Museum is a part of the National Museum of the United States Air Force's field museum system. Air Mobility Command is a major command of the United States Air Force. Its mission is to deliver maximum war-fighting and humanitarian effects for America through rapid and precise global air mobility.

Chapel Team

Led By Chaplain

Lt Col Abner Valenzuela

The Chapel Team provides chaplains and enlisted chaplain assistants who help care for the wing's people. Chaplains provide pastoral guidance in matters pertaining to religious expression, religious conviction, ethical decision-making, moral reasoning, wedding preparation and more. Religious programs include Catholic and Protestant activities, as well as seasonal special activities and worship opportunities. Other faith group members may contact the chapel for information on locations and contacts for other faith groups.

436th Comptroller Squadron

Led By Lt Col David Ratliff

The 436th Airlift Wing Comptroller Squadron is responsible for funds accounting and budget planning, programming, execution and analysis. The Comptroller Squadron provides customer service to all wing and tenant units to include financial training and education. The squadron

also supports AMC worldwide mobility requirements through funds disbursement, travel order processing and deployment of personnel.

Command and Control

Led By Maj. Courtney Waltman

The Command Post team consists of dedicated command and control specialists, aerial port information controllers and maintenance coordinators. Our command and control specialists are the direct link to the Tanker Airlift Control Center – AMC's command and control center – and responsible for coordinating all mission events. Maintenance coordinators assist production supervisors in orchestrating all flightline activities, making sure all outbound aircraft are suitable for flight.

Community Support

Led by Mr. Criag Gilbert

The Community Support Coordinator is the focal point for installation Airmen/Family Comprehensive Airmen Fitness resilience programs, including Leadership Pathways, to help Airmen and their families withstand, recover and grow in the face of stressors and changing demands. The CSC coordinates resilience efforts – including all mental, physical, social and spiritual fitness initiatives – programs and activities. The CSC serves as coordinator for the Caring for People, identifying and prioritizing installation issues regarding concerns of Airmen and their families. The CSC serves as the executive director of the installation Community Action Information Board and the Integrated Delivery System Chair. The CSC leads efforts to develop long-term solutions through a variety of approaches to identify individual, family, installation and community concerns.

Equal Opportunity

Led by Dr. Annmarie Moore-Handley

The Equal Opportunity Office is the focal point for programs to ensure Air Force military and civilian personnel are provided equal opportunity and treatment regardless of their race, color, religion, national origin or sex. EO

436th Airlift Wing Staff Agencies

provides counseling for aggrieved members, assuring complaints are addressed and final actions are taken in a timely manner. They also provide education on sexual harassment awareness, effective communication and cultural diversity.

Historian

Led by Mr. Douglass Miller

The Historian Office supports the wing commander and the wing by providing historically relevant information to aid in decision making. The historian objectively records wing history and deploys to record contingency operations history to preserve an official record of Air Force mission accomplishment. The historian is the wing's focal point for organizational lineage, honors, heraldry, unit emblems and organizational flags.

Information Protection

Led by Mr. Michael Daniels

Protect the wing from espionage, terrorism and threats of unauthorized disclosure or compromise of information or material considered vital to wing and command mission interests, national defense or national security.

The Information Protection Office is the primary office for all information, industrial and personnel security programs within the wing. The IP Office ensures the proper procedures for handling and safeguarding all classified information, storage and destruction are enforced. The office conducts unit security program reviews for every unit in the wing, oversees more than 100 unit security managers, and holds quarterly training for all new personnel assigned.

Inspector General

Led by Lt. Col. James Wall

The Inspector General Office provides assistance to military personnel of all services, their dependents, civilians, retirees and the local community in processing complaints and administering the Department of Defense's Fraud, Waste and Abuse program. The office ensures complaints are investigated fairly, using all the facts, policies and guidance available and

achieves timely, logical results. The IG confidentiality ensures the complainant's right to complain without fear of reprisal.

Legal Office

Led by Lt. Col. Naomi Dennis

The Legal Office provides professional legal support and advice to command and other staff agencies on issues such as military justice, adverse actions, operations law, ethics and line of duty determinations. Also, service members, their families and military retirees can receive personal legal assistance on civil matters. Personal civil matters include wills and powers of attorney, Service Member Civil Relief Act matters, Uniform Service Members Employment and Re-employment Rights Act matters, domestic matters and consumer issues.

Plans and Programs

Led by Maj. John Kovarovic

The Plans and Programs Office provides Dover Air Force Base with executable contingency plans and realistic readiness evaluations, ensuring base agencies can respond to any global contingency. This division also provides the wing operations security officer and is the Arms Control/Counter Proliferation point of contact.

Protocol Office

Led by Mr. Octavio Otero

Protocol delivers ceremonial support to the wing commander and offers precise and timely guidance for all wing-wide functions, such as the Annual Award Ceremony, change of command ceremonies and the Air Force Ball. The Protocol office coordinates with base agencies to ensure distinguished visitor itineraries, lodging, transportation and security needs are met. They also provide the Air Force Mortuary Affairs Operations with distinguished visitor support for fallen hero repatriation during Dignified Transfers.

436th Airlift Wing Staff Agencies

Public Affairs

Led by Major Ashleigh Peck

Public Affairs handles internal information such as the wing publication, website and social media and commander's calls. PA is the point of contact for print, radio and television media. They are also the liaison for community relations events, tours, speaking engagements and the Honorary Commanders Program.

Sexual Assault Prevention and Response Program

Led by Mrs. Gail Reed-Attoh

The mission of the Sexual Assault Prevention and Response Program is to give military victims of sexual assault an avenue to seek help and maintain confidentiality in reporting the incident/s in a safe and less intrusive process. A restricted report may be reported only to the SARC or healthcare provider by an active duty or Reserve component member. This allows a sexual assault victim to receive medical treatment and counseling without triggering an investigation. Trained victim advocates are available for crisis intervention, referrals and on-going support as well as accompaniments to medical appointments and investigative interviews if requested. The program also provides education and awareness of sexual assault issues. The SARC is available 24/7 to respond to calls of sexual assault.

Wing Safety

Led by Lt. Col. Joshua Coakley

The Safety Office includes flight, ground and weapons staff who provide development, coordination and management of mishap prevention. Potential mishaps are reduced through the use and analysis of current accident and injury data, hazard abatement plans, periodic inspections and surveys of facilities, activities and programs. Safety personnel investigate accidents and make recommendations to foresee and prevent mishap recurrence. They also develop standards, policies and procedures for mission unique safety activities through the use of Risk Management.

436th Airlift Wing Units

436th Operations Group

3rd Airlift Squadron

Led by Lt. Col. Ed Szczepanik

The 3rd Airlift Squadron provides global reach with unique, outsized and oversized airlift capability. The squadron provides worldwide airlift to meet Department of Defense, Department of State and Presidential mobility requirements. The unit supports global engagement through direct delivery of time-critical theater deployment assets and ensures combat readiness of AMC active-duty C-17 airlift crews. The 3rd Airlift Squadron's mission capability includes clandestine delivery, extraction and airdrop of special operations forces and equipment.

9th Airlift Squadron

Led by Lt. Col. John Habbestad

The 9th Airlift Squadron provides global reach with unique outsized and oversized airlift capability. The "Proud Pelicans" provide worldwide airlift to meet Department of Defense, Department of State and Presidential mobility requirements. The unit supports global engagement through direct delivery of time-critical theater deployment assets and ensures combat readiness of AMC active-duty C-5 airlift crews.

436th Operations Support Squadron

Led by Lt. Col. David Bredesen

The 436th Operations Support Squadron was activated Dec. 1, 1991 in compliance with the Air Force Chief of Staff's reorganization plan. It is a professional team providing dependable air traffic control, airfield management, weather, intelligence, life support, tactics, mission planning and aircrew training services to the 436th and 512th Airlift Wings and their worldwide customers.

436th Maintenance Group

436th Aerial Port Squadron

Led by Lt. Col. Lawrence Smith

The 436th Aerial Port Squadron is known throughout Air Mobility Command as the "Super Port," where providing transportation service to destinations worldwide is business as usual. The 436th APS's primary mission is to provide airlift support for the movement of cargo, mail and passengers to support the operations directed by the President of the United States, the Department of Defense or the Joint Chiefs of Staff, as well as providing airlift support of worldwide humanitarian efforts, exercises, contingencies and emergencies.

436th Maintenance Squadron

Led by Lt Col. Evan Grabell

The 436th Maintenance Squadron supports the 436th Airlift Wing's worldwide global mobility mission by providing trained maintenance specialists for the U.S. Air Force's largest cargo transport aircraft, the C-5 Galaxy. The squadron falls under the Maintenance Group and is comprised of seven flights. These flights perform the inspection and repair of aircraft system components, including avionics, hydraulics and electro-environmental systems, the field inspection/repair of fuel systems, local fabrication and manufacturing, and painting and corrosion control of aircraft parts. In addition, a DoD award-winning isochronal inspection team ensures aircraft serviceability and safety by performing in-depth annual inspections of aircraft. The Maintenance Squadron provides all munitions and aerospace ground equipment support to Dover AFB and supports worldwide equipment and personnel requirements.

436th Airlift Wing Units

436th Aircraft Maintenance Squadron

Led by Maj Jason Purcell

The mission of the 436th Aircraft Maintenance Squadron is to provide safe, reliable aircraft and dependable maintenance support to Team Dover in fulfilling its global peacetime and combat taskings. The squadron carries out its mission through the services of one aircraft maintenance unit, a transient maintenance flight and a sortie support flight. The squadron fulfills a mobility commitment by deploying personnel worldwide in support of Air Mobility Command's off-shore en route system.

736th Aircraft Maintenance Squadron

Led by Maj Kevin Scholz

The mission of the 736th Aircraft Maintenance Squadron is to provide safe reliable aircraft and dependable maintenance support to Team Dover in fulfilling its global peacetime and combat taskings. The squadron carries out its mission through the services of one aircraft maintenance unit and a sortie support flight. The squadron fulfills a mobility commitment by deploying personnel worldwide in support of Air Mobility Command's off-shore en route system.

The aircraft maintenance unit is responsible for the inspection, repair, launch and recovery of 8 assigned C-17 aircraft. The sortie support flight provides the flights with the tools and special equipment necessary to ensure all aircraft are mission ready. Additionally, the support flight manages the squadron's vehicle fleet.

436th Mission Support Group

436th Civil Engineer Squadron

Led by Lt. Col. Vhance Valencia

The 436th Civil Engineer Squadron provides the resource protection, environmental quality, infrastructure/facility maintenance and repair,

and human services necessary to support the 436th Airlift Wing's Global Reach mission. Its objective squadron structure is organized into eight major flights: operations, fire protection, housing, environmental, engineering, readiness, explosive ordnance disposal and resources.

436th Logistics Readiness Squadron

Led by Maj. Kevin Etherton

The 436th Logistics Readiness Squadron provides logistics support to the 436th and 512th Airlift Wings. The squadron directly contributes to the wings' operational capabilities and worldwide mobility execution. It executes air and space expeditionary force readiness and expeditionary combat support planning through war reserve materiel management, deployment and reception planning, training and execution. The 436th LRS plans for emergency response deployments, combat support capability, and base and expeditionary support. The squadron maintains chemical warfare defense equipment and is responsible for an arms storage and issue facility. In addition, they provide quality, environmentally safe fuel and cryogenic support to the global airlift mission, ensuring timely service for all assigned C-5s, as well as a variety of transient aircraft and ground support vehicles and equipment.

436th Force Support Squadron

Led by Lt. Col. Brooke Brander

The Force Support Squadron provides a full range of support programs for 4,800 military and civilian, 5,900 dependents, and 11,500 retirees, including manpower and personnel, sustainment services, airman and family services, force development, and community services.

436th Airlift Wing Units

436th Contracting Squadron

Led by Lt. Col. Robert Goeke

The 436th Contracting Squadron supports Dover AFB by providing quality, customer-oriented contracting support, training and contingency contracting capability to meet all 436th Airlift Wing and tenant unit requirements. This support gives Dover AFB the capability to plan, budget and acquire material and services for all mission area requirements. The services provided range from single, low-dollar commodity purchases and equipment repairs to multi-million dollar service and construction contracts. The 436th Contracting Squadron consists of four flights, all working together to achieve mission success with outstanding professionalism.

436th Security Forces Squadron

Led by Lt. Col. Schneider Rislin

The 436th Security Forces Squadron is responsible for the safety and security of Dover Air Force Base's C-5 and C-17 fleet as well as law enforcement that affects the public safety of base residents and facilities. The squadron manages the 436th Airlift Wing's information and personnel security, combat arms training, drug suppression and criminal investigative support as well as crime and traffic analysis. Security Forces personnel work with the Judge Advocate General, Air Force Office of Special Investigation, wing leadership, Air Mobility Command staff, and federal, state, and local police. Security Forces also support the wing's mobility mission.

436th Communications Squadron

Led by Maj. Paul Dell'Accio

The 436th Communications Squadron plans, installs, operates and maintains \$75 million in command, control, communications, computer and visual information systems for two C-5 airlift wings and the National Weather Service.

Mission areas include classified and unclassified data networks, airfield navigation and landing equipment, air traffic control systems maintenance, airport surveillance and weather radar, telephone and wireless communications, public address systems, frequency management and base information management.

436th Medical Group

436th Healthcare Operations Squadron

Led by Lt. Col. Lisa Palmer

The 436th Medical Operations Squadron provides the majority of medical care for non-flying beneficiaries. It offers quality health care and full-spectrum preventive and primary care services in family practice, pediatrics, internal medicine and women's health. Additionally, some types of specialty care are available.

436th Medical Support Squadron

Led by Lt. Col. Chris Gonzales

The 436th Medical Support Squadron provides diagnostic and therapeutic services, TRICARE, outpatient administration, resource management, medical information systems management, medical logistics, facility management, and personnel and administrative support for the Medical Group and eligible beneficiaries.

436th Operational Medical Readiness Squadron

Led by Lt. Col. Andrew Rees

The 436th Aerospace Medicine Squadron provides direct medical support to operational forces through surveillance, identification and mitigation of hazards. The flights within the squadron work cohesively to ensure that all of Dover AFB's personnel are medically fit and operationally ready to fulfill all aspects of the wing's global airlift mission.



ABOUT THE 512TH AIRLIFT WING

The 512th Airlift Wing originally stood up in Reading, Pennsylvania, and its nickname the “Liberty Wing” derives from that time period. The reserve unit also spent time in New Castle, Delaware, Willow Grove, Pennsylvania, and Carswell Air Force Base, Texas. Aircraft flown over the years include the C-46 Commando, C-119 Flying Boxcar, C-124 Globemaster and C-141 Starlifter.

The wing currently flies C-5M Super Galaxy and C-17A Globemaster III aircraft and has been located at Dover AFB, Delaware, since 1973. It is a subordinate unit of 4th Air Force, headquartered at March Air Reserve Base, California, and Air Force Reserve Command at Robins AFB, Georgia.

As part of the reserve associate program, the 512th AW uses the active-duty host aircraft and equipment for training while contributing to real-world missions.

Comprised of 1,700 personnel, the reserve wing includes about 170 Air Reserve Technicians and 40 civilians who provide management continuity and training support to keep the units combat ready between the unit training assemblies. The Liberty Wing is comprised of three groups and 15 squadrons.

512th Airlift Wing Leadership



Col Gregory P. Haynes

512th Airlift Wing Commander

Col. Gregory P. Haynes is the Commander of the 512th Airlift Wing, an Air Force Reserve Command associate wing located at Dover Air Force Base, Delaware. He is the senior officer responsible for the 1,650-person organization, which supports AFRC's and Air Mobility Command's worldwide airlift mission, operating C-5M Super Galaxy and C-17 Globemaster III aircraft.

Colonel Haynes was commissioned through the Air Force Reserve Officer Training Corps in 1990 at the University of Tennessee. Since completing pilot training in 1995, he has served as a tactical airlift pilot in operations Joint Guard, Joint Resolve, Enduring Freedom, Iraqi Freedom, New Dawn and Horn of Africa as well as contingencies in the Balkans, Sierra Leon and Nigeria. He was a pioneer in the use of night vision equipment for tactical airlift and has flown over 3,500 hours and over 400 combat and combat support missions. Colonel Haynes also has extensive experience on Numbered Air Force, Major Command and Pentagon staffs.

Prior to assuming his current position, Colonel Haynes was the Commander of the 433rd Operations Group, Joint Base San Antonio-Lackland, Texas.

FLIGHT INFORMATION

Rating: command pilot

Flight hours: more than 3,500 hours Aircraft flown: T-37, T-44, C-130E, C-130H and C-5M

MAJOR AWARDS AND DECORATIONS

Meritorious Service Medal with three oak leaf clusters

Air Medal with five oak leaf clusters Aerial Achievement

Medal with oak leaf cluster Air Force Commendation Medal with oak leaf cluster

Air Force Achievement Medal

Meritorious Unit Award

Air Force Outstanding Unit Award with valor device and five oak leaf clusters

Air Force Organizational Excellence Award

Combat Readiness Medal with oak leaf cluster

National Defense Service Medal with oak leaf cluster

Armed Forces Expeditionary Medal

Global War on Terrorism Expeditionary Medal

Global War on Terrorism Service Medal

Armed Forces Service Medal

Air Force Overseas Ribbon Long

Air Force Expeditionary Service Ribbon with gold border

Air Force Longevity Service Award

Armed Forces Reserve Medal with 'M' device

Small Arms Expert Marksmanship Ribbon (pistol)

Air Force Training Ribbon

NATO Medal

512th Airlift Wing Leadership



COL. NORMAN "BUDDY" SHAW

Vice Commander

Col. Norman B. Shaw Jr. is the vice commander of the 512th Airlift Wing, an Air Force Reserve Command associate wing located at Dover Air Force Base, Delaware. The 1,750-person wing supports Air Mobility Command's global airlift mission, operating C-5M Super Galaxy and C-17A Globemaster III aircraft.

Colonel Shaw was commissioned through the Air Force Officer Training School in 1998 and earned his pilot wings as a Distinguished Graduate of Specialized Undergraduate Pilot Training at Laughlin AFB, Texas. His operational background includes strategic airlift experience flying C-141, C-5 and C-17 aircraft, while serving in numerous operations including Operation Enduring Freedom, Operation Iraqi Freedom and the National Science Foundation's resupply mission to McMurdo Station, Antarctica.



**CHIEF MASTER SGT.
SHIRLEY OZIO**

Command chief

Chief Master Sgt. Shirley C. Ozio is the Command Chief Master Sergeant of the 512th Airlift Wing, an associate Air Force Reserve Command unit located at Dover Air Force Base, Delaware. She is the senior noncommissioned officer responsible for the 1,650-person organization, which supports Air Mobility Command's worldwide airlift mission, operating C-5M Super Galaxy and C-17A Globemaster III aircraft.

Chief Ozio enlisted in the Air Force in December 1986. Her background includes experience in technical and developmental roles in the materiel management career field and supervisory and mentoring roles in logistics readiness. She has served as additional duty first sergeant, unit deployment manager and health monitor. In 2008, Chief Ozio deployed to Kyrgyzstan in support of Operation Enduring Freedom.

512TH Airlift Wing Leadership



COL. MICHAEL A. DESANTIS
512th Operations Group Commander

The 512th Operations Group's mission is to fly and fight by providing combat ready aircrews and mission support for the defense of the United States of America and its global interests. It is prepared to be the initial and primary source of C-5M and C-17A augmentation of the active forces in an emergency, requiring rapid and substantial expansion of the active forces.



LT. COL. RYAN M. ROBIN
512th Mission Support Group Commander

The 512th Mission Support Group provides combat ready airmen in a variety of base operating support disciplines. It is the largest group and manages the most diverse collection of specialties in the wing to include security, logistics, communications, human resources and civil engineering.



COL. DORNEED W. SHIPP
512th Maintenance Group Commander

The 512th Maintenance Group conducts C-5M and C-17A maintenance during peacetime and combat operations. It provides qualified maintenance personnel and equipment to support deployed operations and off station recovery maintenance worldwide. The MXG performs the Air Force's only MSG-3 isochronal inspection for Air Mobility Command's C-5 fleet.



COL. CLIFFORD ZDANOWICZ JR.
512th aerospace medicine squadron

The 512th Aerospace Medicine Squadron provides expeditionary medical support to the 512th Airlift Wing, optimizing healthcare, fitness and prevention for 1,500 assigned reservists, enhancing combat response capabilities. It conducts medical examinations, obtains and evaluates medical histories, and provides primary and specialty care diagnosis and counseling for 1,500 assigned reservists. Deploys personnel and equipment in support of worldwide wartime and humanitarian contingencies.

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Thunder Over Dover 2019 celebrates Air Force heritage, future

By 1st Lt. Jeremy Jacobellis, 436th Airlift Wing Public Affairs / Published September 16, 2019



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A C-5M Super Galaxy sits on the flight line during the 2019 Thunder Over Dover Air Show, Sept. 14, 2019, at Dover Air Force Base, Del. The event featured over 20 aircraft static displays, as well as numerous aerial demonstrations. (U.S. Air Force photo by Roland Balik)

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DOVER AIR FORCE BASE, Del. --

Approximately 40,000 people visited Dover AFB for the 2019 Thunder Over Dover Air Show and Open House Sept. 14-15, 2019.

The event featured more than 20 aerial performances from multiple military and civilian performers, as well as dozens of static displays of the Air Force's most iconic aircraft for spectators to view up-close.

"Thanks for being a part of this with us," said Col. Joel Safranek, 436th Airlift Wing commander, during the second day's opening ceremony. "Please remember, Dover Air Force Base is your air force base. Introduce yourselves to our Airmen; they're excited to tell you about what they do."

The theme of this year's air show was "Honoring our Heritage ... Forging the Future," showcasing historic aircraft from the Air Force's 72-year aviation history, as well as from its current inventory, to include fifth-generation fighter jets.

"We have representation of our early air power, ranging from World War II, the Korean War, the Vietnam Conflict and on to present day air power," said Lt. Col. John Trombetta, 2019 Thunder Over Dover Air Show director. "We've brought in a bunch of military air acts and civilian air acts. We (also) have military ground displays and a bunch of civilian displays."

The featured act of this year's show was the U.S. Air Force F-22 Raptor Demonstration Team. Maj. Paul "Loco" Lopez performed a variety of aerial maneuvers, demonstrating the cutting-edge warfighting capabilities of the Air Force's premier fifth generation fighter aircraft.

Other military aerial performances included the C-5M Super Galaxy and C-17 Globemaster III, hallmarks of the Team Dover mission, and the U.S. Army Special Operations Command Parachute Team, the Black Daggers.

Several civilian aerial performers also participated in the air show. Col. Bruce Heinlein, Civil Air Patrol Mid-Atlantic Region commander, performed flybys in a C-182. Jacquie B. Warda and others, including Grant Nielsen, RJ Gritter and John Klatt, executed gravity-defying loops and rolls in various aircraft.

Along with showcasing airpower, the event was Dover AFB's way to say "thank you" for the community's continued support.

Safranek reiterated the inclusiveness of the community when mentioning 'Team Dover.' Their unflinching support and dedication to Dover AFB Airmen allows us to continue delivering Rapid Global Airlift anytime, anywhere.

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DORMAR tests base readiness, builds partnerships

By Senior Airman Eric M. Fisher, 436th Airlift Wing Public Affairs / Published November 19, 2019



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Staff Sgt. Andrew Vitale, 436th Civil Engineer Squadron explosive ordnance disposal craftsman, responds to simulated explosive devices during exercise Dover Operational Readiness for a Multi-domain Agile Response at Dover Air Force Base, Del., Nov. 13, 2019. DORMAR was a four-day exercise testing the installation's ability to react to various scenarios, including emergency response and rapid deployment. (U.S. Air Force photo by Senior Airman Eric M. Fisher)

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DOVER AIR FORCE BASE, Del. --

Team Dover held exercise Dover Operational Readiness for a Multi-domain Agile Response, Nov. 12-15, 2019.

The exercise tested the base's readiness across a large spectrum, with scenarios including power outages, multiple active shooter incidents, increased force protection measures, large-scale deployment of both Air Force and Army assets and more.

These scenarios were designed by the 436th Airlift Wing Inspector General to challenge the installation's capabilities and provide opportunities to improve the base's readiness.

"All in all, every scenario was designed to challenge the thinking and standard operations of the wing," said Maj. Jacob Hoppen, 436th AW IG chief of exercises. "It's vital that Airmen take the lessons learned from the exercise and implement solutions to ensure quick and decisive operations."

DORMAR not only provided learning experiences for Airmen but also established a platform to improve partnerships.

"We partnered with the Civil Air Patrol to fly a small unmanned aircraft, allowing our security forces to practice with countering it, which was a first time for the Air Force," said Col. Joel Safranek, 436th AW commander. "Additionally, we partnered with the Delaware National Guard to move their vehicles via air and provide our aerial port with a challenging scenario."

Despite the many challenging scenarios faced throughout the exercise, Airmen worked to overcome and ensure mission success.

"This exercise took a tremendous amount of work to plan, organize and execute, in addition to the normal workload we successfully do every day," said Safranek. "Leadership at all levels greatly appreciates the effort and work our Airmen put into making our exercise a success."

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Latin American cadets visit Dover

By Senior Airman Christopher Quail / Published October 22, 2019[PHOTO DETAILS](#) / [DOWNLOAD HI-RES](#) 1 of 7

Jose de Jesus Duenas Garcia, Mexican cadet, sits in the pilot seat of a C-5M Super Galaxy during their visit Oct. 17, 2019, at Dover Air Force Base, Del. The C-5M Super Galaxy is equipped with 28 wheels, four commercial engines and five sets of landing gear. (U.S. Air Force photo by Senior Airman Christopher Quail)

[PRINT](#) | [E-MAIL](#)**DOVER AIR FORCE BASE, Del. --**

Team Dover hosted 22 cadets from Latin American countries in support of the Latin American Cadet Initiative Oct. 17, 2019.

Two of the top senior cadets were selected from 11 different Latin American air force academies to attend the LACI program. The chosen cadets hailed from Argentina, Brazil, Colombia, Dominican Republic, Ecuador, El Salvador, Honduras, Mexico, Paraguay, Peru and Uruguay.

"The deputy under the Secretary of the Air Force for International Affairs, on behalf of the Secretary, invites the top two cadets from up to 15 Latin American Air Force Academies for extended stay," said William McKeever, deputy chief of the Americas/Africa Division of International Affairs. "We do this, because we believe that by inculcating an interest in and an appreciation of the United States and the United States Air Force, when these top cadets rise to positions of prominence 25 years from now, that it will help the relationship between the United States and those air forces."

The LACI program was originally created in 2006 by the Office of the Secretary of the Air Force for International Affairs. This allows the cadets to spend three and a half weeks visiting the United States to learn from different branches and bases of the U.S. military.

"Our office arranges all the flights from their countries to arrive in San Antonio on a designated day," said McKeever.

He then said the itinerary consisted of the following places: Joint Base San Antonio; Dover AFB; New York City; Washington, D.C.; the U.S. Naval Academy; the U.S. Air Force Academy; Luke AFB and Vandenberg AFB. The trip concludes with a visit to Davis-Monthan AFB.

"Davis-Monthan AFB, which is the headquarters of Air Forces Southern Command, is the HUB of Latin American activity of the U.S. Air Force," said McKeever.

The tour at Dover started off with a welcome from Col. Michael Peeler, 436th Operations Group commander, and a briefing by Master Sgt. Levy Menjivarsanchez, 3rd Airlift Squadron loadmaster, and Senior Airman Miguel Sastre Correa, 9th Airlift Squadron loadmaster, on the C-17 Globemaster III and the C-5M Super Galaxy, respectively. After the briefings, the cadets then loaded onto a bus to head to the flight line for a tour of the monolithic C-5M Super Galaxy static display, concluding with a farewell from Team Dover as the cadets loaded back onto the bus and headed to their next location.

"My favorite experience at Dover was being able to see the C-5 in person," said Dayanara Ocampo, Ecuadorian cadet. "In Ecuador, I have seen the aircraft online only in photos, but being able to tour and actually go inside the aircraft is very different."

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Immediate Response 2019 kicks off with 512th Contingency Response Element coordination

By Staff Sgt. Zachary Cაცია, 512th Airlift Wing Public Affairs / Published May 10, 2019



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Senior Airman Laurice Heard, 46th Aerial Port Squadron, 512th Airlift Wing, Dover Air Force Base, Delaware, air transportation specialist, carries wood planks off of a C-130H Hercules during the lead up to Exercise Immediate Response 2019 May 9, 2019, at Aviano Air Base, Italy. Heard is one of 20 512th Airlift Wing aerial porters participating in the exercise. (U.S. Air Force photo by Staff Sgt. Zachary Cაცია)

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AVIANO AIR BASE, Italy – The 512th Contingency Response Element, an Air Force Reserve unit assigned to Dover Air Force Base, Delaware, arrived here to participate in Immediate Response 2019, a multinational exercise, co-led by the Croatian Armed Forces, Slovenian Armed Forces and U.S. Army Europe.

The logistics-focused exercise is designed to test and improve the ability to move forces and equipment rapidly from one location to another. The exercise will improve readiness and interoperability among participating allied and partner nations. Highlights of IR19 include airborne jumps, air assaults, a medical exercise, a live fire exercise and the establishment and integration of a multinational battalion with forces from several nations.

“Our purpose is to provide command and control capabilities to support the aircraft and aircrews coming through,” said Chief Master Sgt. Thomas Ragonese, 512th Contingency Response Squadron superintendent. “We are Air Mobility Command’s eyes and ears on the ground in the area of responsibility where they have assets.”

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For this exercise, Ragonese is also acting as the 512th CRE team lead, in charge of the unit.

The 512th CRE is comprised of Reserve Citizen Airmen and equipment from the 512th CRS, the 46th Aerial Port Squadron, the 512th Logistics Readiness Squadron and the 71st APS, a 512th Airlift Wing geographically-separated unit based at Joint Base Langley-Eustis, Virginia. Additionally, contingency response Airmen from the 439th AW from Westover Air Reserve Base, Massachusetts, and the 315th AW from JB Charleston, South Carolina, are attached to the 512th CRE.

“These are the best and brightest Airmen that our collective squadrons have to offer,” said Ragonese. “All of them are fully qualified. They are the best at what they do. It’s exactly what we need to be flexible to operate with aircraft and aircrews from active duty, the Air National Guard, other reserve wings and to integrate with the Army.”






















There are approximately 3,000 U.S. Army Europe personnel participating in the exercise from various Army units and more than 6,000 from 15 allied and partner nations.

In addition to the command and control operations, the 512th CRE conducts flight following, mission tracking, situational and operation reports, and aerial port operations. In other words, the 512th CRE is processing cargo aircraft in and out of Aviano AB during the exercise.

“I’m here to see the operations, to see what’s going on and to see how it’s all working,” said Chief Master Sgt. Clinton Foster, 46th APS operations superintendent. “So far, so good, the CRS is fully integrating all the other units here, working together and ironing out any bugs.”

Immediate Response 19 continues to increase participating nations’ capacity to conduct full spectrum of military operations. Exercising joint forcible entries (JFE) enhances forces’ abilities to seize key terrain quickly in order to build combat power. The combined training opportunities that the exercise provides, greatly improves interoperability among participating allies and regional partners.

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Dedicated crew chiefs' tradition honored

By Staff Sgt. Damien Taylor, 512th Airlift Wing / Published July 19, 2019



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Tech. Sgt. Joel Griffith and Master Sgts. Brinnae Wigley and Rodney Scott, 712th Aircraft Maintenance Squadron crew chiefs, hold personal flags during a dedicated crew chief ceremony at Dover Air Force Base, Delaware, July 13, 2019. The flags were awarded to the three crew chiefs for their job performance and diligent service. (U.S. Air Force photo by Staff Sgt. Damien Taylor)

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DOVER AIR FORCE BASE, Del. – Three 712th Aircraft Maintenance Squadron Reserve Citizen Airmen were recognized as dedicated crew chiefs in a ceremony July 13 on a C-17 Globemaster III at Dover Air Force Base, Delaware.

During the ceremony, Master Sgts. Rodney Scott and Brinnae Wigley and Tech. Sgt. Joel Griffith, each received a flag to drape inside their dedicated C-17s as visual symbol of their exemplary job performance and ownership of their aircraft.

The Air Force operates thousands of aircraft to complete missions. It's the responsibility of aircraft maintainers to ensure every component of these aircraft is maintained to the most exacting standards. These experts ensure the aircraft in their care are ready to fly at a moment's notice so aircrew can safely and effectively complete their mission.

The DCC program is a well-established tradition and privilege afforded to the best maintainers who are responsible for aircraft health. Leadership, initiative and job expertise are must-have qualities for DDC consideration.

"For our dedicated crew chief program, we take the best and brightest folks and assign them to an aircraft," said Chief Master Sgt. Matthew Sirkis, 712th AMXS superintendent. "We mirror the active-duty program, which selects crew chiefs based on job performance, ability to meet training standards and no quality assurance fails."

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Sirkis' words speaks to the value of continuity between the 436th Airlift Wing, the Dover AFB host unit, and its mission partner, the 512th AW. Like most programs, the DCC program exhibits a one-team, one-fight mentality and demonstrates the cohesion between the Reserve and active duty when aircraft fly downrange.

Sirkis said the DCCs additionally receive plaques hung in the 712th AMXS's hall. A DCC of the month is determined by a DCC's aircraft cleanliness, performance and amount of discrepancies.

He added their dedicated aircraft is also awarded a premium parking space, Whiskey Row, the closest spot on the flight line to the 712th AMXS building.

"We have three DCCs on our books in the unit," said Sirkis. "It's great to honor them again. We rely on them as points of contact for their aircraft."

Scott, who received a blue flag labeled, "The Red Tails", said he'd been a DCC for his aircraft since 2009 and had been recognized at several ceremonies.









"I know the true ins-and-outs of my aircraft," said Scott. "As a DCC, I have a more intimate relationship with my aircraft."

He added he'd never been awarded a flag before, and he considers it a high honor. The recognition had renewed his sense of pride as an expert for his C-17.

Sirkis said the DCC program inspires a sense of ownership in proven maintainers.

"The DCC program has increased care for the aircraft and has resulted in decreased discrepancies," said Sirkis. "The pride DCCs have when they work on them has brought a better overall appearance to our planes."

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 aircraft maintenance  C-17 Globemaster III  crew chiefs  Dedicated Crew Chiefs  712th AMXS
 712th Aircraft Maintenance Squadron  Aircraft Maintainer  ReserveReady

Reserve chief coaches on, off field

By Staff Sgt. Damien Taylor, 512th Airlift Wing / Published December 07, 2018

DOVER AIR FORCE BASE, Del. – For Chief Master Sgt. Anthony Harris, mentorship doesn't end with shaping the young minds of future Air Force leaders. It extends to the gridiron of Dover's grassy fields, where he volunteers as an assistant football coach for a peewee football team.

During the three-month season this year, he undertook the role of secondary defensive coach of the Pop Warner Dover Caesar Rodney Raiders. Harris, a Reserve Citizen Airman assigned to the 512th Airlift Wing, dedicated two days a week after work to motivate and develop a group of boys ages 8 – 11 into resilient and disciplined individuals through coaching.



“I’m here to teach them discipline,” said Harris. “The kids don’t realize it now, but (the coaches) are building their character, and it’s going to take them far in life.”

Harris said in the three years he’s coached, he’s watched antisocial boys open up, grades improve and confidence skyrocket through teamwork and athleticism.

“I remember my son being afraid to play in the beginning,” said Harris. “Once he finally got hit, he realized he could overcome it.”

Harris said his son, and namesake, learned he could overcome tackles and more practice could build his self-esteem.

“Many of the boys learn to believe in themselves through football,” said Harris. “I’ve seen them step-up even when their hearts were challenged by bigger players on opposing teams.”

He added seeing his son’s transformation throughout the years of playing ball was monumental, and it makes him proud. The influence other coaches had on Harris Jr. nurtured his untapped capability.

“As coaches, we can see potential in the players that they can’t see themselves,” said Harris. “As leaders, we hone that potential by instilling camaraderie and empowering them to make decisions. It’s why we coach.”

Harris said after the players become confident in performing, they learn how to step up and get after the goal, taking the place of another team mate when they’re down or unable to play.

He stated it’s the same with his Airmen, adding as a senior leader, and superintendent of the 512th AW Force Support Squadron, it’s his duty to consider the leadership qualities in lower-ranking service members, pull them out of their comfort zones and mold them to execute the mission.



“You may not always have your seasoned folks around,” said Harris. “When that happens, other service members must have the ability and know-how to replace them when they’re deployed or out of the office for whatever the case may be.”

Harris said developing the Airmen under his leadership means assessing his personnel and

determining the appropriate leadership style to make his troops efficient.

Julius Timmons, the head coach of the Raiders alongside Harris, said Harris brings his adaptive management skills to the field, and it earns him due respect with the boys.

“When he talks, the kids listen,” said Timmons. “He’s a big motivator and brings a lot of technical wisdom to the defense of the sport. During the games, he’s loud and proud.”

As a motivator, Harris said one thing he enjoys is watching the boys be wingmen, and he hopes the game gives them something that it gave him – resilience and faith.

“The athletic part of coaching is good, and it’s great the players get to have fun,” said Harris. “In the end, when they move on from the game, I want them to be accountable and responsible men who stand in places they never thought they’d be – like I was, the day I made chief.”

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In the Spotlight

Colony Glacier: Joint team unearths lost service members



Recovery team members traverse Colony Glacier, Alaska, June 2019. The recovery team was searching for remains from a C-124 Globemaster II that crashed into Gannett Mountain, Alaska, on Nov. 22, 1952, while flying from McChord Air Force Base, Washington, to Elmendorf Air Force Base, Alaska resulting in the loss of 52 service members. (Courtesy photo)

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By: Air Force Staff Sgt. Nicole Leidholm

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ANCHORAGE, Alaska – Airmen, Soldiers, Sailors and contractors came together in June to search for additional remains from a crash that happened nearly 70 years earlier.

On November 22, 1952, a C-124 Globemaster II, which had 52 passengers and crewmembers aboard, crashed into Mount Gannett while flying from McChord Air Force Base, Washington, to Elmendorf Air Force Base, Alaska. At the time, weather conditions prevented an immediate recovery with later search attempts unable to locate the crash site.

In 2012, an Alaska National Guard UH-60 Blackhawk crew spotted the aircraft wreckage on Colony Glacier while conducting a training mission in the area. Recovery operations were conducted in late June and

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confirmed it was the missing C-124 crash site.

Every summer the Alaskan Command, AKNG personnel, Air Force Mortuary Affairs Operations and Armed Forces Medical Examiner System personnel have supported Operation Colony Glacier. Ongoing efforts have helped to identify 40 of the 52 service members.

"Based off the weather and the glacier itself, June has been the optimal time frame," said Air Force Capt. Brian Scallion, AFMAO operations support division chief. "Prior to June, it's still covered in snow and you're not going to be able to see remains. After the end of June, with the way the glacier melts and shifts, there are huge crevasses that make it unsafe and a lot of melting, so June has been that sweet spot."

Soldiers from 1st Battalion, 501st Infantry Regiment provided a mountaineer team to help safely move the recovery team up and down the glacier.

"We helped aid in moving up and down the glacier, traversing crevasses and the overall safety of personnel on the ice," Army Staff Sgt. Kyle Ward, 1st Battalion, 501st Infantry Regiment, Blackfoot Company weapons squad leader and senior level mountaineer. "Once we deemed a path safe, we would move that direction to recover as much as we possibly could."

Airmen from the 3rd Maintenance Squadron Aero Repair Crash, Damaged or Disabled Aircraft Team were also part of the recovery team.

"It's part of our responsibility, but, it's more meaningful than that," said Air Force Master Sgt. Christopher Johnson, 3rd Maintenance Squadron Aero Repair flight chief. "It gives us a perspective for who we are and what we stand for and the team feels the same. Knowing there's someone else they're helping is what motivates them."

Once the recovery team had finished up for the year, the remains were brought back to the 673rd Medical Group at Joint Base Elmendorf-Richardson where Armed Forces Medical Examiner System personnel conducted an inventory of the remains. A dignified carry and dignified departure for the remains was then conducted by the JBER Honor Guard and 673rd MDG personnel before being escorted to Dover Air Force Base, Delaware, where AFMES could begin the process of identifying the remains.

Scallion has seen this mission from many different roles. From being on the recovery team, to being part of an escort for one of the fallen to even being the officer in charge of a funeral detail for one of the members on the C-124.

"It has been an honor to be a part of this mission," said Scallion. "I have been able to see every side of it. It's an honor to see families and cities are still remembering this individual and they are not forgotten and it's something to give back to the families after such a long time."

This is part one of a two-part series on the Colony Glacier recovery efforts.

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Fentanyl is an opioid, similar to heroin

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Friends of the Fallen selected as Air Force nominee for humanitarian award

By **Christin Michaud** | Air Force Mortuary Affairs Operations | June 7, 2018

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Photos

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Lt. Col. Brooks Wilkerson, Air Force Mortuary Affairs Operations deputy commander, speaks to volunteers with the Friends of the Fallen during their visit May 16, 2018. Friends of the Fallen is a non-profit organization of more than 50 volunteers who help support AFMAO in caring for families of the fallen while visiting Dover Air Force Base for the dignified transfer of their loved one. **(Photo by Tech. Sgt. Holly Roberts-Davis)**

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DOVER AIR FORCE BASE, Del. — The Friends of the Fallen, a non-profit volunteer group, who supports families of the fallen, was recently selected as the Air Force nominee for the 2018 Zachary & Elizabeth Fisher Distinguished Civilian Humanitarian Award.

The award was established in 1996. It recognizes exceptional patriotism and humanitarian concerns for members of the Armed Forces and their families.

“Friends of the Fallen was selected for their patriotism, generosity and selfless dedication to the members of all branches of the military and their families,” said Maj. Gen. Brian T. Kelly, Air Force Personnel Center commander. “Their support demonstrates the esteemed tradition and personal qualities of generosity and Skip to main content (Press Enter).

selfless dedication represented by Zachary and Elizabeth Fisher.”

Approximately 50 volunteers consisting of retired military, military spouses and civilians in the local community dedicate their time to support families who travel to Dover to witness the dignified transfer of their loved one.

“We are a group of exceptional volunteers who put heart and soul into honoring the fallen by comforting their loved ones in their time of deepest grieving,” said Karen House, the president of the non-profit organization. “I am truly proud to be a part of Friends of the Fallen.”

The organization stood up in 2010 following the opening of the Center for Families of the Fallen. The center was created when the change in media policy began allowing family members to elect media coverage and travel to Dover for the dignified transfer if they choose.

Volunteers serve as hosts and hostesses for families. The hospitality they provide can range anywhere from coffee and cookies to children’s toys and toiletry items, but most importantly, it’s a calm presence of a volunteer showing their support regardless of the day or time.

They also provide comfort shawls, teddy bears and a variety of grief material for families who wish to take it.

Several of the volunteers and board members have been with the organization since shortly after it was created and continue to help Air Force Mortuary Affairs Operations provide care, service and support to families of the fallen. For the volunteers, serving families of the fallen is their honor.

“It is a blessing and honor to serve with these patriotic board members who give so much of themselves to do our small part to help these families when they come to Dover Air Force Base,” said Herbert Welday III, Friends of the Fallen dignified transfer coordinator.

Welday creates a monthly calendar and schedules volunteers to ensure someone is available each and every day in the event of a dignified transfer. Volunteers serve in an on-call capacity for a 24-hour period.

While their primary mission is at the Center for Families of the Fallen at Dover Air Force Base, the Friends of the Fallen also set up rooms and tables at local hotels when additional lodging facilities are necessary. They offer grief material and refreshments and are there around the clock in the event a family member needs something.

“We could not support our families to the standards they deserve without the amazing support of the Friends of the Fallen,” said Col. Dawn C. Lancaster, AFMAO commander. “From having volunteers in the Center for Families of the Fallen no matter day and time to garnering donations for the families, they are there no matter the call.”



DOVER



2019 HONORARY COMMANDERS

Eagle Wing

436th Airlift Wing Commander (AW/CC)

Mr. Chuck Nunan

Mr. Chuck Nunan started his career as an entrepreneur in 1978. He and his wife, Chris, purchased 10% ownership in a new cleaning franchise in Sussex County.

The following year Mr. Nunan and his wife bought out their partner. Together, they ran the franchise for another year before selling it and moving to Wilmington to start up another SERVPRO franchise

In 1981, Mr. Nunan and his wife acquired the Director Distribution rights for Delaware and Pennsylvania for SERVPRO. At that point in time, there were only three existing franchises. Then, in 1998, the Nunans acquired the Distribution rights for the Carolinas followed by distribution rights for southern New Jersey in 1999. They have proudly worked over the years to expand and oversee the now 191 SERVPRO franchises under their distributorship.

In 2011, the Nunans decided to convert their family farm in Marydel, Delaware into Harvest Ridge Winery which now has 20 acres of grapes under cultivation. With a robust interest in the local community, they have been able to benefit disabled American veterans and the Heroes Hunts foundation through their annual food truck competition.





436th Airlift Vice Wing Commander (AW/CV)

Major Sean Moriarty

Major Sean Moriarty has been a member of the Delaware State Police since 1994. On April 16, 2017, he was promoted to the rank of Major and assigned to the Executive Staff as the Operations Officer for Kent and Sussex Counties. Prior to his appointment on the Delaware State Police Executive Staff, Maj Moriarty served as the Director of Training for the Delaware State Police and the Administrator for the Delaware Council on Police Training (C.O.P.T.). He was responsible for all recruit, in-service, firearms, canine, and elective training.

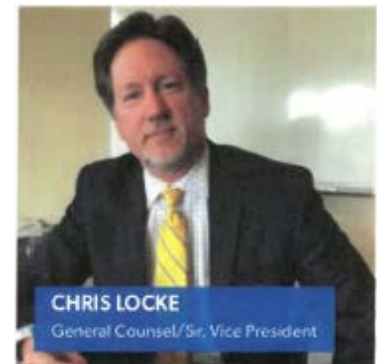


Maj Moriarty is a 2016 graduate of the Federal Bureau of Investigation (F.B.I.) National Academy, Session 263. He holds a Doctorate in Organizational Leadership and Innovation, a Master of Science in Criminal Justice, and a Bachelor of Arts in Criminal Justice. He is a certified Master Instructor with the Delaware Council on Police Training and a principal instructor for the Delaware State Police Leadership Development Program. In addition to teaching a myriad of courses at the Delaware State Police Academy, he is an adjunct professor for Wilmington University and Delaware Technical Community College.

436th Airlift Wing Command Chief (AW/CCC)

Mr. Christopher Locke

Mr. Christopher Locke has been with Lang Development Group since 2005 and oversees the operations of the residential portfolio, legal matters, and government relations. He started his career as a legal intern for the Honorable Robert Dole (R-Kan) and served as General Counsel to Sunvest Realty specializing in Far East relations and real estate acquisitions. Prior to joining Lang Development Group, he became Managing Director of the law firm formerly known as Healy and Locke, a mid-size firm specializing in corporate law, litigation and real estate law.



Mr. Locke has been active in the Downtown Partnership, Newark Housing Authority, and numerous youth programs and various civic projects and around the city of Newark. He is also a Board member of St. Marks High school and the Western YMCA.

Mr. Locke is a 1984 graduate of the University of Delaware with a Bachelor of Science degree in Business Administration. He also received a law degree from Catholic University of America, Columbus School of Law in 1987. He is a licensed attorney in the State of Maryland and the Commonwealth of Pennsylvania with almost 30 years of experience



DOVER



436th Airlift Wing Director of Staff (AW/DS)

Ms. Marianne "M.Q." Riding

Ms. Marianne "M.Q." Riding has worked in the energy industry for 25 years. She left an environmental engineering and science consulting practice to join a start-up electric generation and trading affiliate of an electric utility in the Mid-Atlantic, Conectiv Energy. She held several leadership positions at Conectiv Energy and was on the executive team when the assets were sold in 2010. Ms. Riding then joined the leadership team at Essential Power, another generation start-up. During her time there she was the chairman of the PJM Power Providers Group and subsequently the chairman of the New England Power Generators Association.



Ms. Riding joined Chesapeake Utilities in 2017, with the personal aspiration to improve the environment through affordable carbon reduction. Since coming to the company she has worked to create a culture of empowerment and inclusion. She started the Eastern Shore Energy Alliance to support smaller utilities on the Delmarva Peninsula to outreach to minority, women and disabled veteran-owned companies to employ as contractors and vendors.

436th AW Comptroller Squadron (CPTS)

Mr. Terry Herbein

Mr. Terry Herbein has been employed for over 17 years by Dover Downs, Inc. and Dover International Speedway, Inc. as a Corporate Controller. Mr. Herbein was raised in Delaware where he has lived for most of his life.

Mr. Herbein is a graduate of the University of Delaware with a Bachelor's Degree in Accounting. Most of his business career has been spent in the fields of accounting and computer science.





DOVER



436th Operations Group (OG)

Mr. Allen Clark

Mr. Allen Clark has been with Dover International Speedway since 2005, working within the Sales and Marketing Department. He currently serves as the manager of Business Administration. The move to a career in NASCAR was a natural progression for him as he was raised as an avid automotive and racing enthusiast by parents who made their living restoring corvettes. Mr. Clark spends his days writing and executing sponsorship contracts and developing strong relationships with local and national sponsors that keep the sport of NASCAR thriving.

As a Kent County local, he attended college at Western Kentucky University for two years, before completing his business degree at Delaware State University.



3d Airlift Squadron (AS)

Mr. Christopher Cooper

Mr. Christopher Cooper presently serves as the Development Director for the Central Delaware Habitat for Humanity where he has worked since 2014. Before moving to the non-profit sector, Mr. Cooper spent the first 10 years of his career in government and politics working on several political campaigns as well as positions in the State Senate and State Auditor's Office.

Mr. Cooper graduated from Dover High School in 1997 and Wesley College in 2005 with a Bachelor of Science in Political Science. He was born and raised in Kent County.





9th Airlift Squadron (AS)

Mr. Jason Payne

Mr. Jason Payne is the principal of Major George S. Welch Elementary School. He is responsible for managing school operations including daily activities. The school serves students in grades K-5. Mr. Payne is currently in his 7th year as principal of the school.

Prior to arriving at Welch, Mr. Payne began his career as a seventh and eight grade science teacher at F. Neil Postlethwait Middle School within the Caesar Rodney School District. He then moved on to serve as assistant principal of W.B. Simpson Elementary and principal of F. Niel Postlethwait Middle School. All 20 years of his career have been in the Caesar Rodney School District.

Mr. Payne received a Bachelor of Science degree in Secondary Education from West Virginia University. He went on to complete a Master of Education in School Leadership from Wilmington University.



436th Operations Support Squadron (OSS)

Mr. H. Scott Connell

Mr. H. Scott Connell is a Senior Resident Director and Senior Vice President. He is also the Resident Director of the Dover, Delaware office. He holds the Chartered Retirement Planning CounselorSM (CRPC®) designation and joined the firm in 1994.





436th Maintenance Group (MXG)

Mr. Donald Chupp

Mr. Donald Chupp is the President and CEO of Fireside Partners Inc., a company focused on preparing and supporting companies during critical events by developing specialized emergency response programs and providing educational seminars, working in partnership with other safety and emergency response professionals around the world.

Before forming Fireside Partners, Mr. Chupp was the Program Director for the National Transportation Safety Board (NTSB) Academy, managing the daily operations of the Academy and developed courses and workshops for the transportation industry and governmental agencies involved in disaster response, safety, and accident investigation.

Mr. Chupp holds an Associates of Applied Science Degree in Aerospace Systems Maintenance Technology and a Bachelors of Arts in Psychology.



436th Maintenance Squadron (MXS)

Mr. LaShawne Pryor

Mr. LaShawne Pryor is six-year Delaware resident and currently serves as the Director for Corporate and Foundation Relations (CFR) at Delaware State University. In this role, he continues to foster relationships with Fortune 500 Companies and National Foundations. Additionally, LaShawne is a key organizer for the annual Historically Black Colleges and Universities (HBCU) Philanthropy Symposium, which is a forum for Advancement leaders from HBCU and other Minority Serving Institutions to collaborate on fundraising strategies.

Mr. Pryor is a 2016 graduate of Leadership Central Delaware. LaShawne graduated with honors from Stillman College, Tuscaloosa, AL., and earned his Master's in Management and Leadership at East Stroudsburg University.

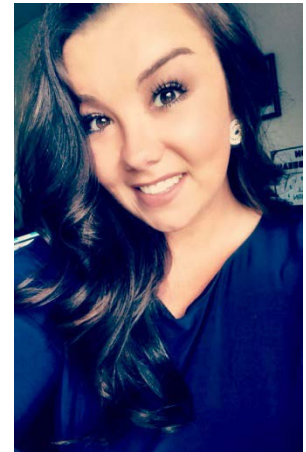




436th Aircraft Maintenance Squadron (AMXS)

Ms. Heather McTheny

Ms. Heather McTheny is the Director of Leadership Central Delaware and Membership Services with the Central Delaware Chamber of Commerce. Her job is to partner with local businesses to establish their chamber membership, pinpoint their path to maximizing this membership, and ensure they remain engaged with the chamber and our community to continue success in their business. Leadership Central Delaware (LCD) is the Chamber's diamond program for current and future business leaders in Delaware. She leads LCD by focusing on various economic drivers in our area and reinforcing leadership traits, helping to create tomorrow's great leaders.



Ms. McTheny graduated from Smyrna High School with a focus in Education. She then went on to Delaware Technical and Community College where she completed an Associate Degree in Elementary Education (K-4). She furthered her education at Wilmington University in Education Studies with a focus in Leadership Management. Ms. Mc. Theny was born and raised in Smyrna.

736th Aircraft Maintenance Squadron (AMXS)

Mr. Kevin Mills

Mr. Kevin Mills is an Assistant Controller with extensive financial experience and management skills. He currently works for Dover Motorsports, Inc. The company promotes two major NASCAR event weekends, and provides support services for the Firefly Music Festival and many other small events in both Dover and Nashville, TN. As a controller, Mr. Mills is responsible for the development of the corporate financial statements, maintaining accounting controls, and analysis of financial results. During NASCAR events he manages all cash operations, and manages all alcohol procurement and inventory for Firefly Music Festival.



Mr. Mills has a Bachelor of Science in Accounting with a minor in Geology from the Waynesburg University in Pennsylvania.



436th Aerial Port Squadron (APS)

Mrs. Kristin Collison

Mrs. Kristin Collison is an Associate Attorney-at-Law at Hudson, Jones, Jaywork and Fisher. Mrs. Collison is a Kent County native with strong military ties. Kristin's parents met here at Dover Air Force Base while both were actively serving. She also has a brother who previously served with the Marine Corp. and another brother who served in the Active Duty Army prior to transitioning into the Army Reserves, where he still serves today.



She first started working in a law firm as an intern while attending Polytech High School. She continued working part time at the Kent County firm while obtaining her undergraduate degree at Wesley College in Dover. Following Wesley, she obtained her law degree from Widener University School of Law in Wilmington. She returned to a Kent County law office as a paralegal during her final year at Widener and the subsequent years leading up to her admittance to the Delaware Bar Association.

436th Mission Support Group (MSG)

Ms. Janie Libby

Ms. Janie Libby served as the vice president of human resources for Dover Downs Hotel and Casino and for Dover International Speedway. As the chief human resources officer, her areas of responsibility include strategic planning, talent management and acquisition, benefits and compensation, training and employee development, employee relations and diversity, workers' compensation, communications, and employee activities and events. Ms. Libby has worked in the human resources field for more than 30 years, in New Jersey, Mississippi, Missouri, West Virginia and Delaware.



Ms. Libby holds a Bachelor of Arts degree, and received her Master's in Business Administration from West Virginia University. She has also been awarded a Professional in Human Resources certification (PHR), and SHRM-CP (Certified Professional) from the national Society for Human Resource Management.



DOVER



436th Civil Engineer Squadron (CES)

Mr. Scott Rathfon

Mr. Scott Rathfon is a Professional Engineer licensed in the State of Delaware. He has been employed by Century Engineering for over 31 years and is an Executive Vice President and Owner in the company. Mr. Rathfon is in charge of Century's Delaware operations. He has been involved with various projects throughout the State of Delaware. Over the years, he has managed various design and construction projects for Century. He has been responsible for the engineering analysis; civil, structural and geotechnical design; and preparation of contract plans, specifications and cost estimates for various Delaware projects.



Mr. Rathfon graduated high school from Sussex Central High School in Georgetown, Delaware, received an Associate in Applied Science degree from Delaware Tech, a Bachelor's in Civil Engineering from Pennsylvania State University and a Master's in Civil Engineering from Old Dominion University.

436th Logistics Readiness Squadron (LRS)

Ms. Lynsey Baer

Ms. Lynsey Baer works for the Delaware Solid Waste Authority (DSWA) as the Facility Manager of the Cherry Island Landfill in Wilmington, DE. She started with the company when she was 18 as the Engineering secretary. She has moved up the ranks through the organization and is now the Facility Manager of the largest landfill in the state.

Ms. Baer earned a Bachelor's in Civil Engineering in 2006 earned a Bachelors in Civil Engineering and a Master's Degree in Civil Engineering with a focus in Geotechnical Engineering in 201, all while continuing to work for DSWA. She lives in Smyrna, Delaware with her husband, Haven, who joined the Air Force and was actually stationed for four years at the Dover Air Force Base (AFB).





DOVER



436th Force Support Squadron (FSS)

Mr. James "Jimmy" Gallagher

Mr. James Gallagher is the Training General Manager of the Dover Buffalo Wild Wings location. Mr. Gallagher has worked at many different restaurants throughout his 30 years in the hospitality industry, ranging from family owned to corporate establishments.

While he has been a part of the H5H family, Mr. Gallagher has been able to become the Grand Prix winner for his region in 2017, Store of the Year in 2017 and General Manager of the Year in 2018. Mr. Gallagher and his family have been volunteers with a non-profit charity called Believe in Tomorrow, which provides hospital and respite housing services to critically ill children and their families for two years.



436th Contracting Squadron (CONS)

Mr. Timothy Bailey

Mr. Timothy Bailey, originally from Omaha, NE currently serves as the Executive Director for Central Delaware Habitat for Humanity in Dover. Raised in a military household, the mid-west provided a jumpstart to a life rich in family values and community. He started his career with Central Delaware Habitat for Humanity as an affiliate operations manager in 2017.

Before his Mr. Bailey began his career in reprographics in 1996, serving the architectural, engineering, and construction industry of Denver, CO. He started as an entry level blueprint technician and in the first year took his first management position as a production supervisor. In the following years, he continued to serve the Denver building industry as a production manager until 2010 when he accepted a position as general manager for a family-owned reprographics company.





436th Security Forces Squadron (SFS)

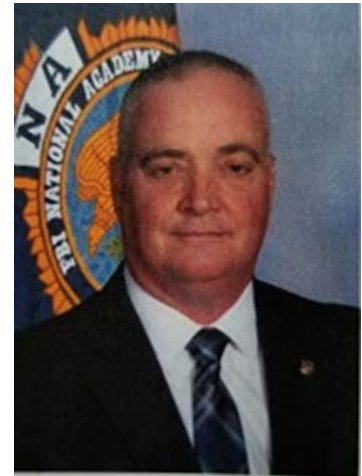
Captain Darren Short

Darren Short is a Captain with the Delaware State Police where he has served the citizens of Delaware for 26 years. He is presently serving as the Troop Commander at Troop 7 in Lewes. Upon graduation from the Delaware State Police academy, he served as a patrol officer in Georgetown and then detective with Delaware State Police Special Investigations Unit.

After being promoted to Sergeant in 2006, Capt Short served as a patrol supervisor and then Detective Sergeant for the Kent County Drug Task Force in Camden. In 2009, he was promoted to the rank of Lieutenant where he was transferred to Troop 5 in Bridgeville as a Deputy Troop Commander. In 2013, he was promoted to the rank of Captain and has held several positions in the Planning and Aviation sections. .

Outside of the Delaware State Police, Capt Short has served in the community by participating on non-profit sports committees. Most notably, he was the president of the Henlopen Soccer Club from 2013 to 2017, where he coordinated the recreational, travel, and special needs soccer programs for over 1280 children. He also conducted community outreach to the low income minority community providing scholarship programs for those who could not afford to participate. Presently he serves on the Sussex Technical School Criminal Justice Advisory Committee and also is on the Sussex Sports Center Foundation which is currently building a Sports Complex in Sussex County as part of a public/private partnership.

Capt Short was born and raised in Delaware where he graduated from Seaford High School and continued his education at Moravian College where he received a Bachelor of Arts Degree in Accounting with a minor in Sociology.



436th Communications Squadron (CS)

Mr. Canio Caputo

Mr. Canio A. Caputo has been working in and around data for well over 15 years. He has a strong focus on CRM platforms, Analytics, and Enterprise Infrastructure. Prior to coming aboard Waste Masters as their Director of Business Intelligence he successfully developed and implemented an award winning Analytics platform for a technology startup.

Mr. Caputo is a US Navy Veteran where he served aboard the Minneapolis St. Paul (SSN-708). After serving honorably, he obtained a BS in Business Administration from Wesley College using his Montgomery GI Bill.





436th Medical Group (MDG)

Ms. Roxane Ferguson

Ms. Roxane Ferguson is the Executive Director of the Middletown Area Chamber of Commerce and has served as the Executive Director for the Southern Chester County Chamber of Commerce, Marketing Director for Diamond Technologies, Director of Sales, Membership and Marketing for the Delaware Better Business Bureau, Vice President for Wachovia Bank and is a Delaware licensed real estate agent.



Ms. Ferguson is a magna cum laude graduate of Wesley College with a Bachelor of Science degree in Business Administration and a summa cum laude graduate of Wilmington University with a Master of Science degree in Organizational Leadership. She serves as a board member for the MOT Senior Center, as the District Radio Co-host for Rotary International and is an adjunct professor at Longwood Gardens.

436th Medical Support Squadron (MDSS)

Dr. Dina Vendetti

Dr. Dina Vendetti worked for the Lutheran School System for 34 years, the last 19 here in Dover, as a teacher and administrator. She has recently accepted a position with the Central Delaware Chamber of Commerce as the Director of Marketing and Communications. She is excited to begin a new chapter working in this amazing community she loves to call "home."



Dr. Vendetti loves being an active member of the Dover community. In 2017, she served as the Central Delaware Chamber of Commerce's Honorary Mayor. Dina was the recipient of the "Dover's Great Person," award given by the Dover Post in 2006 and the recipient of "Small Business Person of the Year," given by the CDCC in 2011. She is a 2004 graduate of Leadership Central Delaware and has served on the LCD Steering Committee for 15 years. Prior to her employment at the Chamber, Dr. Vendetti served on the Board of Directors as the Vice Chair for Community Affairs.

She received her Bachelor of Science in Education from Concordia, New York, in 1985, her Master of Education from Towson University, MD, in 1994, and her doctorate in educational leadership from Wilmington University in 2010.



436th Operational Medical Readiness Squadron (OMRS)

Dr. Eric Gloss

Dr. Eric Gloss works at Bayhealth as Vice President of Medical Affairs. He is Board Certified in Emergency Medicine and a Fellow in the American College of Osteopathic Emergency Physicians. He practiced Emergency Medicine and was Medical Director of the Emergency Department at St John River District Hospital in Michigan.

Dr. Gloss obtained his Masters in Medical Management from Carnegie Mellon University in 2003. His areas of responsibility at Bayhealth are Care Management, Performance Improvement, Infection Prevention, Credentialing, and Medical Staff Services.



436th Health Care Operations Squadron (HCOS)

Mr. Evans Armantrading

Mr. Evans Armantrading Jr., served in the USAF from 2000-2006 and received numerous awards for service during Operation Iraqi Freedom and Operation Enduring Freedom.

He currently serves as an Executive Board Member of the Central Delaware Chamber of Commerce as well as the Board President of Mom's House. As a successful business owner, he is a sought after motivational speaker, mentor, minister and teacher.

Mr. Armantrading now owns two businesses: CNU Fit – Kent County's leading personalized fitness coaching company for successful busy professionals to lose weight, fit their clothes better, increase confidence and boost their energy, and Armantrading & Assoc. – a leadership and mentoring company helping individuals develop secondary income and accomplish financial goals.





Liberty Wing

512th Airlift Wing Commander (512 AW/CC)

Mr. Raymond Bivens ("Ray")

Mr. Bivens was appointed Delaware State Parks' Director in 2013. He joined DNREC in 2003 and was responsible for managing 25,000 acres of park land, more than 700 employees and generating more than \$20 million in revenue annually. Mr. Bivens holds a Bachelor's degree in Wildlife Management from Frostburg State University and a Master's degree in Organizational Leadership from Wilmington University. He's also a 2006 graduate of the Indiana University Parks and Recreation Executive Development program.



He began his natural resources career in 1992 in his native Maryland as a Corps member in the Maryland Conservation Corps. During his tenure with Maryland State Parks, he served as a Park Naturalist and Ranger for multiple parks including Tuckahoe, Rocky Gap, Martinak and Point Lookout state parks as well as Green Ridge State Forest and Maryland's State Tree, the Wye Oak.

Mr. Bivens serves and has served on numerous boards and councils, including the Governor's Children in Nature Taskforce, Delaware Open Space Council, National Association of State Park Directors board, Delaware Film Commissioner and Delaware AG land preservation foundation. His entrepreneurial approach to park management and leadership has helped birth many key public private partnerships including the Go Ape at Lums Pond, Fort Miles Museum, and the Big Chill Beach Club at Delaware Seashore State Park.

His work has been recognized with numerous awards including a Nemours Heath Promotion award, DNREC team award, Delaware Parks and Recreation Association achievement awards and the DNREC's distinguished employee award. For 2015-2016, Delaware State Parks received the National Parks and Recreation Association's Gold Medal award for the best managed state park system in the country.

In his spare time, he enjoys camping, paddling, bird watching, surf fishing and hunting.



512th Airlift Wing Commander (512 AW/CV)

Mr. Toriano Giddens, '18

Mr. Giddens is the principal of Towne Point Elementary School in Dover, Delaware. He received a bachelor's degree from Norfolk State University, Virginia, and a master's degree from Regent University, Virginia. Mr. Giddens relocated to Delaware in 2006, when he was chosen to be an associate principal at Dover High School in the Capital School District. In 2011, he was hired as the principal of William Henry Middle School, and in 2017 he was hired for his current position at Towne Point. At the end of the 2017-18 academic year, the Delaware Department of Education recognized Towne Point as a Top 10 school for making double gains in math proficiency on the state's standardized test. Mr. Giddens actively participates in quarterly meetings with the White Oak and Towne Point Civic Association in an effort to promote safety and growth in the neighborhoods around Towne Point Elementary School. He serves as a partner at United Church in Dover. Known as "Tory," he volunteers and does community service with the Kappa Alpha Psi Fraternity.



512th Airlift Wing Command Chief (512 AW/CCC)

Ms. Jennifer Rambo '18

Ms. Rambo is the Community Ambassador for Mission BBQ Restaurant in Dover. She believes there is no other business in the United States that offers a job like hers, serving and supporting American heroes every day in so many ways, ranging from goodie bags for new tenants at base housing to flag lines for the nation's fallen. She's the daughter of an Army veteran who raced horses after serving in the Army. Because of this, she often spent time at Dover Downs, which is where she developed a fondness for watching and hearing the planes fly in and out of Dover Air Force Base. She moved to Delaware 19 years ago and loves to spend time camping, kayaking and horseback riding as well as shooting at the range and gardening. She also keeps busy by volunteering in the community. Upon retirement in about eight years, she plans to travel the country.





512th Operations Group (512 AW/OG)

Mr. John Sherman

Mr. Sherman is the Chief Flight Instructor for Delaware State University. He began flying at his family's Fixed Base Operation in 1981 at Frederick Piper Sales, where he earned his private, instrument, commercial, CFI, multi-engine and ATP. During this time, he began flight instructing. Sherman went on to do aerial survey work for Sky Comp. and later worked for a Department of Defense contractor doing aerial communication equipment testing. After which, he began his own flight school named Sherman Aviation in Georgetown, Delaware. In 2010, Sherman started his career at Delaware State University as the Assistant Chief Flight Instructor, later promoting to his current position. Sherman is affiliated with the Aircraft Owners and Pilot Association, the University Aviation Association and the National Intercollegiate Flying Association.



512th Maintenance Group (512 AW/MXG)

Mr. Michael Fitzgerald

Mr. Fitzgerald is an Education Associate for the Career and Technical Education and Science, Technology, Engineering and Math workgroup for the Delaware Department of Education. He is responsible for leading the development, implementation and continuous improvement of curriculum and instruction in the statewide system of CTE within the programs of study in Architectural Engineering Technology; Digital Communication Technology; Geospatial Science and Technology; Manufacturing Engineering Technology; Manufacturing Production Technology; and STEM. Prior to working at the DDOE, Fitzgerald was a Program Specialist in CTE and STEM with the Indiana Department of Education. He has also worked as an educator of Engineering and Technology Education. He has received several state and national awards for educational leadership and was a NASA National Education Workshop for Math and Science Teachers educator, known as NEWMAS, and has served on the Board of Directors for the International Technology and Engineering Education Association.





DOVER



512th Aircraft Maintenance Squadron (512 AMXS/CC)

Ms. Stephanie Adams

Ms. Adams Stephanie is the Southern Delaware Community Liaison for Nemours/A.I. DuPont Hospital for Children. She is currently working towards the opening of a new Nemours' site in Milford on the Bayhealth Sussex Campus in late 2020. She is a lifelong Delawarean and University of Delaware graduate. Ms. Adams has worked in both nonprofit and political communications and fundraising for over 13 years, serving in a variety of roles for former Congressman Mike Castle, then onto the Delaware Multiple Sclerosis Society and Biggs Museum of American Art. She was named on the inaugural list of Delaware Business Times' Top 40 Innovators and Achievers under 40 in 2014, and was recognized on the Delaware Today top "Women in Business" list in 2017.



512th Mission Support Group (512 AW/MSG)

Mr. Sean Healy, '18

Mr. Healy is the Vice President of Healy Long & Jevin Concrete Contractors. He oversees and manages the marketing, estimating, labor negotiations, job costing, concrete pumping and project supervision for the company. Mr. Healy is the fourth generation in the family's business that began in 1896. He is a graduate of Wilmington Friends School and the University of South Carolina. Mr. Healy is actively involved with USO Delaware as a council member; he is the Chairman of the St. Patrick's Society, President of the Delaware Union Contractors Association, President of the Service Corporation of Westover Hills and a member of the Carpenters Company of Philadelphia.





512th Force Support Squadron (512 FSS/CC)

Ms. Tracey Miller

Ms. Miller is the owner of TSMiller Consulting and an avid community volunteer. She is also an experienced Public Relations and Communications Consultant with a demonstrated history of working with both the nonprofit sector and commercial management industry. She is skilled in strategic revenue streaming for commercial and nonprofit organizations, government policy interpretation and negotiation, municipal and nonprofit budgeting, strategic planning, program evaluation, event management and editing. She is an influential marketing professional with a Bachelor of Science degree focused in Social Science from Radford University, Va. She was recently awarded the Kent County Volunteer of the Year for Meals on Wheels Delaware. She believes volunteering enriches lives, brings people together as a community and helps keep businesses and other organizations afloat. She continues to serve the community and lead by example to foster a bright and positive future for the next generation.



512th Logistics Readiness Squadron (512 LRS/CC)

Mr. Daniel Davis

Mr. Davis is the Senior District Executive for the Boy Scouts of America Del-Mar-Va Council. He grew up in the scouting realm and achieved the rank of Eagle Scout in 2005. He relocated from West Virginia to Dover in 2017 to work for the Boy Scouts. Mr. Davis is interested in increasing access to scouting programs for Air Force families and ensuring local students receive information about possible Air Force careers. He holds a bachelor's degree in history and a master's degree in business administration. Mr. Davis is also affiliated with the Dover Colonial Rotary Club.





DOVER



Mission Partners

Air Force Mortuary Affairs Operations (AFMAO)

Mr. Kyle Bolin

Mr. Kyle Bolin is currently a Vice President of Operations and General Manager at Perdue Farms. In this role, he has the opportunity to work with leaders from all across the company in live operations, plant operations, quality assurance, continuous improvement, sales, and accounting.

Mr. Bolin was born in Stilwell, OK and attended undergraduate school at the University of Arkansas – Fort Smith. Since graduating from college in 2009, he has had the opportunity to move for career advancements ten times. He received his MBA from Colorado State University in 2018.



Armed Forces Medical Examiner System (AFMES)

Mr. Robbie Jester

Mr. Robbie Jester began his culinary career at the age of 12 in his family's restaurant. After graduating with high honors from the Culinary Institute of America, he returned to his family restaurant and also held several positions at the the DuPont Country Club and Hotel du Pont. As he has progressed in his career, Mr. Jester has constantly sought out executive-level positions such as Executive Chef at Toscana Kitchen and Bar and General Manager at 16 Mile Taphouse. During his time with High 5 Hospitality, Mr. Jester worked tirelessly to both reinvent and open three new restaurants. As culinary director of High 5 Hospitality, Mr. Jester oversees the culinary operations of Stone Balloon, Limestone BBQ and Bourbon, and Eggspectation restaurants.



In addition to his duties with High 5 Hospitality Robbie is Chef/Partner of Full Circle Food. Full Circle Food is a chef-driven, healthy, meal delivery company featuring dairy and gluten free meals with well sourced ingredients and great technique. Full Circle Food delivers meals to a wide area around Delaware and will soon begin shipping its meals to homes, offices, and gyms.



Joint Personal Effects Depot (JPED)

Ms. Brianna "Bri" Felts

Ms. Brianna Felts works for First Command Financial Services as an Associate Financial Advisor for Kim Provo. She has been part of the Dover community for just under 3 years. Her husband flies the C-5, and this is his first duty station out of pilot training. She is always trying to find ways to help support Dover's airmen and mission. Her company currently sponsors ALS graduations, Quarterly Awards, Annual Awards, and MWR events.



Ms. Felts is a graduate of Kansas State University, and has a degree in Chemical Engineering with a secondary major in Biological Engineering.

373d Training Squadron, Detachment 3 (Det3)

Ms. Cecilia "Ceil" Jones

Ms. Cecilia Jones is currently on the State of Delaware Division of Professional Regulation for Nursing Home Administrators. Additionally, she is on the Institutional Review Board at Bayhealth Medical Center/Kent General in Dover. She is also a member of Central Delaware Chamber of Commerce and serves on their Military Affairs committee. She served on the Board of Directors of Central Delaware Habitat for Humanity for five years and managed their ReStore for three years. Additionally, she has been a member of the Dover Colonial Rotary Club for 13 years and have been a Board member for seven years. She also serves as secretary for the club. .





DOVER



Air Mobility Command (AMC) Civic Leader Participation

The Air Mobility Command Civic Leader Conference Program is a MAJCOM-level program whose participants are respected community leaders selected from AMC base communities and at large from around the country. The program provides an opportunity for Civic Leaders to: develop relationships with the Commander, AMC; provide trusted advice and counsel; and to work towards increasing understanding and cooperation between the civilian community and the Air Force.

Participating Civic Leaders (approximately 30) meet with the AMC Commander twice a year for three years – once at Headquarters, AMC, Scott AFB, Ill, and other times at AMC bases to be determined. Civic Leaders are considered 'Current' during their three-year tour, and 'Emeritus' once they have completed the program. Current Civic Leaders will nominate ten participants from their group to attend the next several conferences of the next program, orienting new Civic Leaders to the goals and objectives of the conferences.

Selection

The Commander, AMC, selects Civic Leaders for participation from communities near each of the command's 13 CONUS bases. The 13 AMC Wing Commanders will nominate one Civic Leader from each of their local communities for consideration as a conference attendee. Joint bases will be authorized one nominee per installation. AMC Public Affairs will nominate additional 'at large' Civic Leaders of national prominence.



AMC Civic Leaders

Bobby Pancake 2018-2020

Mr. Pancake was raised on a dairy farm in New Creek, WV. He started off as a cook and chicken cutter at a local KFC franchise where he spent 10 years working his way up to Regional Manager. A five-year stint as Senior Director of Company Operations for Roasters Corporation, the franchisor for Kenny Rogers Roasters, followed before the critical move to Cincinnati in 1997 to join Buffalo Wild Wings. While at BWW, Inc., he moved to the headquarters in Minneapolis, MN, was promoted to Sr. Director of Company Operations and oversaw 80 restaurants in 13 states and reported directly to the company's CEO, Sally Smith. Bobby met Steve Wheat while working for Buffalo Wild Wings, Inc. Steve was the Local Store Marketing Manager. In 2003, the pair was introduced to Thom Kreuzsch, a developer and serial entrepreneur from Dayton, OH and they decided to partner up and become franchisees of the growing brand. Their timing was perfect. In the past 15 years Buffalo Wild Wings has grown from less than 50 restaurants to more than 1000 locations today. Pancake and Wheat (High 5, LLC) own the development rights for the entire state of Delaware and three counties in Maryland. Bobby serves on the Board of Directors for The Delaware Restaurant Association (Chairman-2014-2016), The Buffalo Wild Wings Franchise Advisory Council (BWWFAC), as Vice Chairman of the Buffalo Wild Wings Political Action Committee (BWWPAC).



Ms. Lori Ewald 2016-2018

Ms. Ewald is currently the Brand Awareness Manager for High 5 Hospitality, working with the Touch of Italy brand. She is responsible for the branding, community, and relations, and marketing. Prior to this she was the Director of Membership Services for the Central Delaware Chamber of Commerce where was involved in helping to promote local business growth and helped to form community partnerships. She is very involved in the community and recently stepped down as President of her non-profit Youth Sports Institute of Delaware to focus on other community opportunities, including the Honorary Commander Program and the AMC Civic Leader Program. She completed a 3 year term as an Honorary Commander for the CONS, AMXS, and FSS Squadrons. Last year she was pinned Alumni Emeritus in the program and was recently nominated to become an AMC Civic Leader representing DAFB.





DOVER



Air Force Chief of Staff Civic Leader Program

The Air Force Chief of Staff Civic Leader Program is a Staff-level program whose membership is comprised of respected community leaders selected from the Air Force major commands, National Guard Bureau and Headquarters Air Force.

The Air Force Chief of Staff Civic Leaders are unpaid advisors, key communicators and advocates for Air Force issues. They provide ideas and feedback to advise the Secretary of the Air Force, Air Force Chief of Staff, and Air Force senior leaders about how missions can best be accomplished in their respective areas and about public attitudes toward the Air Force and Air Force activities in their areas.

Air Force Civic Leaders also provide timely, pertinent information on subjects of general Air Force interest, especially subjects which have particular application in a Civic Leader's local area.

Air Force Civic Leaders serve as a civilian interface between the Air Force and the civilian community. In this role, Air Force Civic Leaders explain and interpret Air Force programs, positions, and problems to other key, local communicators through personal contact and correspondence, and to the general public through statements, appearances and speeches. Air Force Civic Leaders have a good degree of flexibility in outreach efforts which may include speeches, articles, and local, regional, state, and national activities.

They also are asked to disseminate information to appropriate major command and base civic leader councils and other similar groups in which they may participate.

Air Force Civic Leaders are asked to serve for four years in a "Current" status but MAJCOMs have the option to extend them additional terms if it is mutually beneficial. Thereafter they serve as a civic leader Emeritus.

Both Current and Emeritus Civic Leaders serve as Air Force advocates and provide support to Airmen and their families through their outreach efforts.

The program members meet up to three times a year, once in Washington D.C. and one or two times at an Air Force location around the country. The Air Force funds the travel, lodging and meals for current members of the program. Once per year, Emeritus Civic Leaders are invited to attend an Air Force update at their own expense. All civic leaders will also be invited to attend various special events throughout the year at their own expense.



DOVER



Air Force Chief of Staff Civic Leader

Mr. Mike Tatoian

Mr. Tatoian is the Executive Vice President and Chief Operating Officer for Dover Motorsports, Inc. He participates in the oversight of the Dover Motorsports, Inc. family of tracks, which includes Dover International Speedway, Gateway International Raceway, Memphis Motorsports Park, and Nashville Superspeedway. He assists with strategic planning, business development, and management of brand marketing for all Dover Motorsports, Inc. tracks. Mike reports directly to Denis McGlynn, President and CEO. He has more than 20 years of experience in professional sports ownership, management and operations. Prior to joining Dover Motorsports, Inc., Mike served as Chief Executive Officer and Managing Partner of Victory Sports Group, LLC. In his role there, he oversaw the development and management of professional sports organizations, including minor league baseball, minor league hockey and a NASCAR Busch Series team. He also previously served as Chief Operating Officer of United Sports Ventures, Inc., an umbrella sports company that owned and operated eight minor league teams. Mike is a graduate of the University of Northern Iowa, with a degree in Public Relations and Marketing.



Acronyms

ABU, Airman Battle Uniform	BX, Base Exchange
ADLS, Advanced Distributed Learning System	CC, Commander
AEF, Air and Space Expeditionary Force	CCAF, Community College of the Air Force
AFB, Air Force Base	CEI, Civilian Employment Information
AFI, Air Force Instruction	CGO, Company Grade Officer
AFPC, Air Force Personnel Center	COB, Close of Business
AFR, Air Force Reserve	COLA, Cost of Living Allowance
AFRC, Air Force Reserve Command	CONUS, Continental United States
AFSC, Air Force Specialty Code	CPO, Civilian Personnel Office
AGR, Active Guard Reserve	DCU, Desert Combat Uniform
ALS, Airman Leadership School	DEERS, Defense Enrollment Eligibility Reporting System
AMC, Air Mobility Command	DFAC, Dining Facility
APOE, Aerial Port of Embarkation	DFAS, Defense Finance and Accounting Service
ARPC, Air Reserve Personnel Center	DOD, Department of Defense
ARMS, Automated Records Management System	DSN, Defense Switched Network
AOR, Area of Responsibility	EPR, Enlisted Performance Report
ARC, Air Reserve Component	FGO, Field Grade Officer
ARPC, Air Reserve Personnel Center	FOD, Foreign Object Damage
ART, Air Reserve Technician	FY, Fiscal Year
AFSO21, Air Force Smart Operations for the 21st Century	GOV, Government Owned Vehicle
AT, Annual Tour	GSU, Geographically Separated Unit
AW, Airlift Wing	GTC, Government Travel Card



Acronyms

GWOT, Global War on Terror
IDT, Inactive Duty Training
IG, Inspector General
IRR, Individual Ready Reserve
JB, Joint Base
OCP, Occupational Camouflage Pattern
OPR, Officer Performance Report
OPSEC, Operations Security
OSI, Office of Special Investigations
RDD, Required Delivery Date
RM, Risk Management
ROTC, Reserve Officer Training Corps
TDY, Temporary Duty
TR, Traditional Reservist
TRS, Tricare Reserve Select
TSP, Thrift Savings Plan
MAJCOM, Major Command
MSG, Mission Support Group
MXG, Maintenance Group
MWR, Morale, Welfare and Recreation
NAF, Numbered Air Force
NCO, Noncommissioned Officer
NCOA, Noncommissioned Officers Academy
NCOIC, Noncommissioned Officer in Charge
OEF, Operation Enduring Freedom
OI, Office Instruction
OIC, Officer in Charge
OIF, Operation Iraqi Freedom
OG, Operations Group
OJT, On the Job Training
ORI, Operational Readiness Inspection
OTS, Officer Training School
POA, Power of Attorney
POV, Privately Owned Vehicle
PME, Professional Military Education
RNLTD, Report No Later Than Date
SGLI, Servicemembers Group Life Insurance
SNCO, Senior Noncommissioned Officer
SNCOA, Senior Noncommissioned Officer Academy
SOP, Standard Operating Procedure
SOS, Squadron Officer School
SWA, Southwest Asia
TAFMSD, Total Active Federal Military Service Date
TO, Technical Order
UAV, Unmanned Aerial Vehicle
ULN, Unit Line Number
UTA, Unit Training Assembly
UTC, Unity Type Code
vMPF, Virtual Military Personnel Flight vPC-GR, Virtual Personnel Center-Guard Reserve
vRED, Virtually Record of Emergency Data
X, Exchange
XO, Executive Officer



AIR FORCE RANKS



2nd Lt.
2d Lt
Second Lieutenant

1st Lt.
1st Lt
First Lieutenant

Capt.
Capt
Captain

Maj.
Maj
Major

Lt. Col.
Lt Col
Colonel

Col.
Col
Colonel

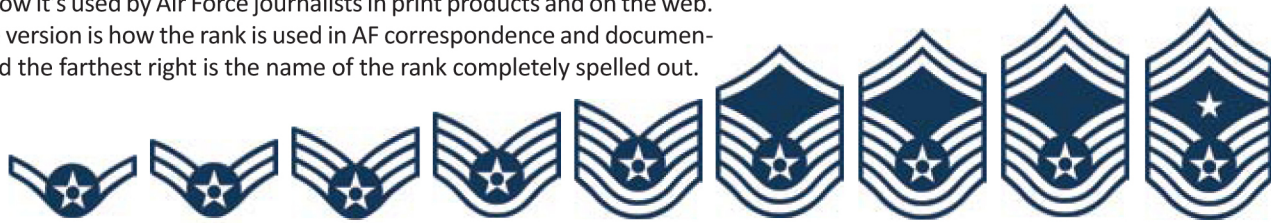
Brig. Gen.
Brig Gen
Brigadier General

Maj. Gen.
Maj Gen
Major General

Lt. Gen.
Lt Gen
Lieutenant General

Gen.
Gen
General

Below each picture are three variations of how the rank is referred to. The left version is how it's used by Air Force journalists in print products and on the web. The middle version is how the rank is used in AF correspondence and documentation, and the farthest right is the name of the rank completely spelled out.



Airman Basic
AB
Airman Basic

Airman
Amn
Airman

Airman 1st Class
A1C
Airman First Class

Senior Airman
SrA
Senior Airman

Staff Sgt.
SSgt
Staff Sergeant

Tech. Sgt.
TSgt
Technical Sergeant

Master Sgt.
MSgt
Master Sergeant

Senior Master Sgt.
SMSgt
Senior Master Sergeant

Chief Master Sgt.
CMSgt
Chief Master Sergeant

Command Chief Master Sgt.
Command CMSgt
Command Chief Master Sergeant

In the master sergeant through chief master sergeant ranks, an inserted diamond between the chevrons indicates that person is a first sergeant.



Dover AFB Directory

Air National Guard – New Castle: (302) 323-3444
Air Mobility Command Museum: (302) 677-5938
American Red Cross: (877) 272-7337
Arts & Crafts Center: (302) 677-3242
Barber Shop: (302) 677-6895
Base Chapel: (302) 677-3932
Base Exchange: (302) 674-4862
Base Operator: (302) 677-3000
Base Pool: (302) 677-3558
Base Theater: (302) 677-6890
Bowling Facility: (302) 677-3950
Child Development Center: (302) 677-3716
Commissary: (302) 677-4189
Community Center: (302) 677-3107
Dining Facility: (302) 677-3926
Education Center: (302) 677-4630
Fitness Center: (302) 677-3962
Golf Course: (302) 677-2988
Health and Wellness: (302) 677-3733
Housing Office: (302) 677-6969
Information, Tickets & Travel: (302) 677-6772
Law Enforcement Desk: (302) 677-6664
Lodging: (302) 677-2841

Military Clothing Store: (302) 674-3512
Outdoor Recreation: (302) 677-3959
Pass & ID: (302) 677-4585
Passenger Terminal: (302) 677-4088
Photo Lab: (302) 677-6569
Post Office: (302) 677-6195
Public Affairs: (302) 677-3372
Retiree Services: (302) 677-4612
Security Forces: (302) 677-6664
Shoppette (Main): (302) 674-4228
Shoppette (Housing): (302) 674-3551
The Landings Club: (302) 677-6024
Traffic Management Office: (302) 677-4377
USO: (302) 677-6905
Veterinarian Services: (302) 677-5252/5253
Youth Center: (302) 677-6376

