



AMC

DOVER



90024

*Super Galaxy*

*Welcome  
2022 Team Dover  
Honorary Commanders*





# Dover AFB SNAP SHOT

A summary of facts and figures representative of Dover Air Force Base

U.S. AIR FORCE

As of July 2021

## What We Believe ...

- **436th Airlift Wing Mission:** Provide Rapid Global **Airlift**, Combat-Ready **Airmen**, and Unrivaled Installation **Support**
- **436th Airlift Wing Vision:** World's Premier Airlift Wing
- **436th Airlift Wing Priorities:** Readiness, Airlift Operations in Contested Environments, Force Development, Installation Support and Partnerships, Innovation
- **436th Airlift Wing Motto:** Deliver Excellence!
- **436th Airlift Wing Focus Area:** Enhance Partnerships, Develop People and Care for their Families, Provide Outstanding Base Support, and Enable Dignified Return of Fallen Heroes
- **512th Airlift Wing Mission:** Provide Citizen Airmen for Global Engagement
- **512th Airlift Wing Vision:** Develop a Wing of Agile Airmen that Maximizes Global Mobility and Airlift
- **512th Airlift Wing Motto:** Liberty Strong!

## Dover AFB Basics

- **Established:** Dec. 17, 1941
- **Active Duty Strength:** Appx. 5107
- **Total Force Strength (AD, Guard, AFRC, Civilians & Dependents):** Appx. 11,197
- **Economic Impact (FY16):** Appx. \$526 million
- **Aircraft in Inventory:**
  - 18 = C-5M Super Galaxy
  - 13 = C-17 Globemaster III
- **Career Specialties:** 50 officer, 88 enlisted
- **Distinctive Capabilities:** 20% of the nation's out-sized airlift capacity

## Key Personnel

### 436th Airlift Wing

**Commander:** Col Matthew Husemann  
**Vice Commander:** Col Shanon Anderson  
**Operations Group:** Col Scott Raleigh  
**Maintenance Group:** Col Bary Flack  
**Mission Support Group:** Col Phелеmon Williams  
**Medical Group:** Col Tracy Allen  
**Command Chief:** CMSgt Timothy Bayes

### 512th Airlift Wing

Col Douglas Stouffer  
 Col Timothy Welter  
 Col Michael DeSantis  
 Col Dorneen Shipp  
 Col Ryan Robin  
 Col Clifford Zdanowicz  
 CMSgt Edward Ramirez

## Dover AFB Demographics (numbers are approximate)

### Totals:

- **Civilian:** 1,034
- **Officers:** 330
- **Enlisted:** 3,042
- **AFRC:** 1,750
- **AD Dependents:** 4,387

### Average Total Service:

- **Officers:** 6 years
- **Enlisted:** 10 years

### Active Force:

- **Men:** 2,920
  - **Women:** 659
- ### Ethnic Group/U.S.:
- **Caucasian:** 2,694
  - **African American:** 666
  - **Asian:** 200
  - **Am Indian/Alaskan:** 53
  - **Hawaiian/Pacific Is:** 43

### Commissioning Source:

- **AFROTC:** 159
- **Air Force Academy:** 88
- **Officer Training School:** 69
- **Other:** 67

### Marital Status:

- **Officers:** 372
  - **Enlisted:** 1890
- ### Average Age:
- **Officers:** 43
  - **Enlisted:** 32
  - **Total Below Age 26:** 1,261

## Budget

### Total FY16:

- **Ops and Maintenance:** \$54.2 million
- **Trans & Working Capital:** \$205 million
- **Military Personnel:** \$222 million
- **Non-Appropriated Fund:** \$3.7 million
- **Mil Family Housing:** \$415 thousand
- **Construction:** No MILCON issued

## Mission Partners

- **512th Airlift Wing**
- **Air Force Mortuary Affairs Operations**
- **Armed Forces Medical Examiner System**
- **Joint Personal Effects Depot**
- **373d Training Squadron, Detachment 3**
- **Air Force Office of Special Investigations, Army and Air Force Exchange Service, Defense Commissary Agency and others**

## Education Levels

### Enlisted-Highest Attained:

- **High School Diploma:** 2,180
- **A.A./Equivalent Hours:** 1,097
- **B.A., B.S. or higher:** 269
- **Graduate:** 55

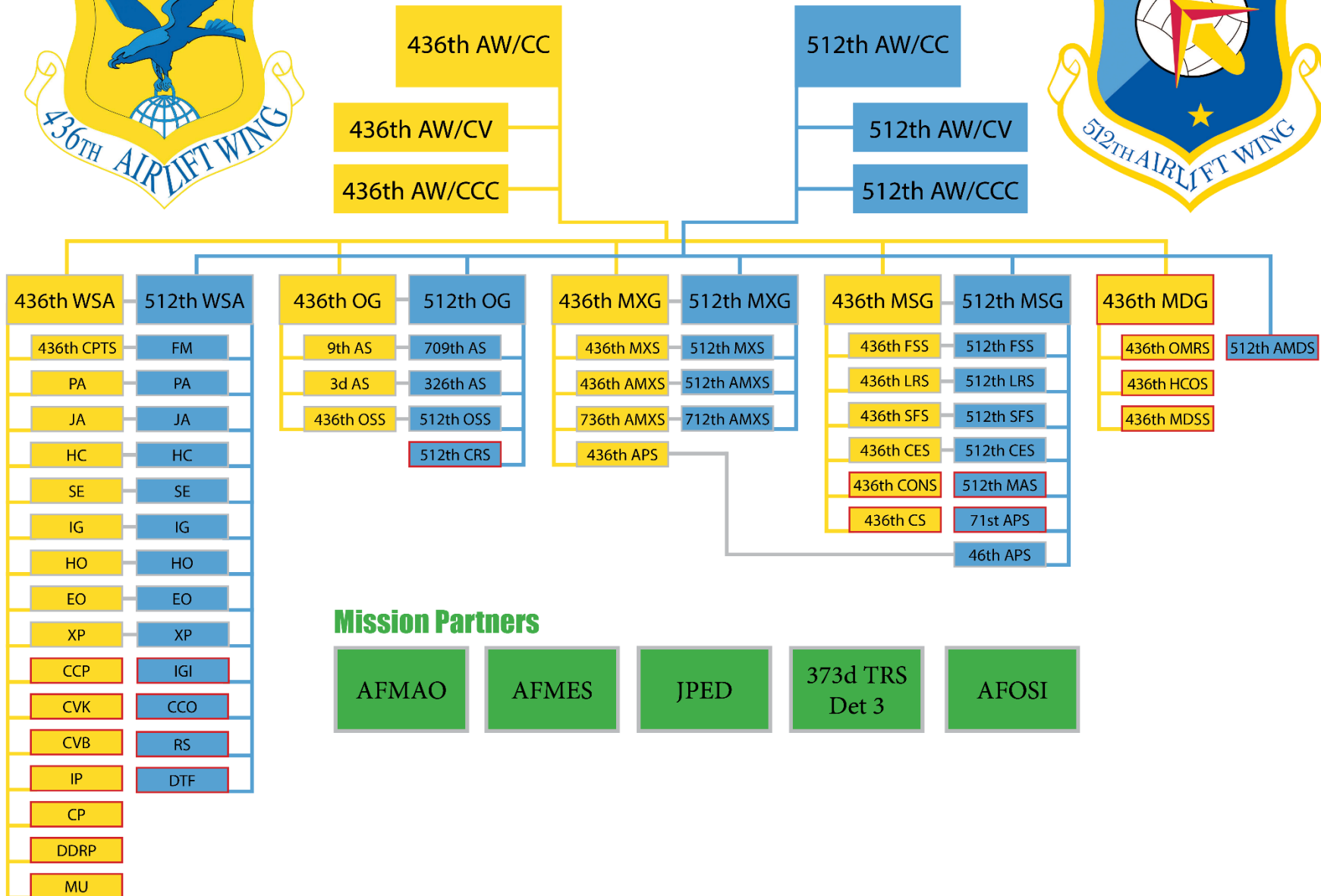
### Officer-Highest Attained:

- **B.A., B.S.:** 309
  - **Graduate:** 154
- Members can have multiple degrees*

## Unique Facilities

- Charles C. Carson Center for Mortuary Affairs
  - Only DOD stateside mortuary facility
- 436th Aerial Port Squadron
  - Largest air freight operation in DOD
- Air Mobility Command Museum

# Team Dover Organizational Chart



## Mission Partners





## **ABOUT THE 436TH AIRLIFT WING**

The 436th Airlift Wing traces its roots back to the 436th Troop Carrier Group of World War II fame that activated at Baer Field, Indiana on April 1, 1943. Flying the C-47 Skytrain and based out of Bottesford, and later, Membury, England, the 436th TCG participated in four major airborne operations prior to the Allied victory in May 1945.

December 27, 1965 was a significant date in the history of the 436th Airlift Wing, on that date, the 436th Troop Carrier Wing was redesignated as the 436th Military Airlift Wing and activated in conjunction with the creation of the Military Airlift Command.

On April 16, 1971, the wing received its first C-5 Galaxy aircraft and began the phase out of the propeller-driven C-133 Cargomaster aircraft which had been part of the wing's inventory since 1966.

The 21st Century brought many new opportunities for members of the 436th and 512th Airlift Wings, along with civilians comprised the Dover Team to serve our Nation. After September 11, the men and women assigned to both the 436th and 512th Airlift Wings played an integral role in Operations ENDURING and IRAQI FREEDOM, on top of conducting normal day-to day operations.

## COL. MATT HUSEMANN

436th Airlift Wing Commander

Col. Matthew S. Husemann is the Commander, 436th Airlift Wing, Dover Air Force Base, Delaware. He is responsible for the combined C-5M Super Galaxy and C-17A Globemaster III wing providing worldwide movement of high-priority personnel and cargo. Dover AFB is home to the Air Force Mortuary Affairs Operations, the Department of Defense's largest aerial port and the Air Mobility Command Museum.

Colonel Husemann received his commission from the U.S. Air Force Academy in 2000, and served in a variety of operational and staff assignments throughout his career. He served as the Distribution Division Chief, Joint Staff Directorate for Logistics (J4), Commander of the 9th Airlift and 436th Force Support Squadrons; Deputy Chief of the Corporate Liaison Branch, Headquarters Air Force Directorate of Strategic Plans and Programs; C-5 Evaluator Aircraft Commander and KC-10 Instructor Aircraft Commander.

Prior to assuming his current position, Colonel Husemann was the Vice Commander, 86th Airlift Wing, Ramstein Air Base, Germany.

He is a command pilot with more than 3,000 hours in the C-5A/B/M, KC-10A, C-37A, T-1A, and T-37B.



### EDUCATION

2000 Bachelor of Science in Civil Engineering, U.S. Air Force Academy, Colorado Springs, Colo.

2005 Squadron Officer School, Maxwell AFB, Ala.

2007 Master of Arts in Organizational Management, George Washington University, Washington, D.C.

2010 Air Command and Staff College, by correspondence

2013 Master of Philosophy in Military Strategy, School of Advanced Air and Space Studies, Maxwell AFB, Ala.

2017 Master of Science, National Security Strategy, National War College, Fort McNair, Washington, D.C.

## **ASSIGNMENTS**

August 2000 – November 2001, Student, Undergraduate Pilot Training, Vance AFB, Okla.

May 2002 – August 2006, C-5 Evaluator Aircraft Commander, Wing Executive Officer, 9th Airlift Squadron, Dover AFB, Del.

August 2006 – August 2008, Office of the Deputy Secretary of Defense and Air Force General Officer Management Office, the Pentagon, Arlington, Va.

August 2008 – January 2010, Deputy Chief, Corporate Liaison Branch, Directorate of Strategic Plans and Programs, the Pentagon, Arlington, Va.

January 2010 – June 2012, KC-10 Instructor Aircraft Commander, Chief of Wing Training, 60th Operations Support Squadron, Travis AFB, Calif.

July 2012 – June 2013, Student, School of Advanced Air and Space Studies, Maxwell AFB, Ala.

November 2013 – March 2014, Operations Officer, 436th Operations Support Squadron, Dover AFB, Del.

April 2014 – July 2014, Commander, 436th Force Support Squadron, Dover AFB, Del.

August 2014 – July 2016, Commander, 9th Airlift Squadron, Dover AFB, Del.

August 2016 – June 2017, Student, National War College, Fort McNair, Washington, D.C.

June 2017 – June 2019, Chief, Distribution Division, the Joint Staff, Directorate for Logistics (J4), the Pentagon, Arlington, Va.

July 2019 – June 2021, Vice Commander, 86th Airlift Wing, Ramstein Air Base, Germany

June 2021 – present, Commander, 436th Airlift Wing, Dover AFB, Del.

## **MAJOR AWARDS AND DECORATIONS**

Defense Superior Service Medal

Meritorious Service Medal with two oak leaf clusters

Air Medal

Aerial Achievement Medal with oak leaf cluster

Joint Service Commendation Medal

Air Force Commendation Medal

Air Force Achievement Medal

Combat Readiness Medal with oak leaf cluster

National Defense Service Medal

Iraq Campaign Medal with one device

Global War on Terrorism Service Medal

## **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant May 31, 2000

First Lieutenant May 31, 2002

Captain May 31, 2004

Major Jan. 1, 2010

Lieutenant Colonel Dec. 1, 2013

Colonel May 1, 2018

## 436th Airlift Wing Leadership

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**COL. SHANON E. ANDERSON**

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Vice Commander

Col. Shanon Anderson is the Vice Commander, 436th Airlift Wing, Dover Air Force Base, Del. He is responsible for the combined C-5M and C-17A wing providing worldwide movement of high-priority personnel and cargo. Dover AFB is home to the Air Force Mortuary Affairs Operations, the Department of Defense's largest aerial port and the Air Mobility Command Museum.

Colonel Anderson entered the Air Force in 1999 as a graduate of the U.S. Air Force Academy. His background includes various assignments and commands across the United States and Japan. Prior to this assignment, he was the Division Chief of Air Mobility Command Special Programs at Scott AFB, Ill.



**CHIEF MASTER SGT.  
TIMOTHY M. BAYES**

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Command chief

Chief Master Sgt. Timothy M. Bayes is the Command Chief, 436th Airlift Wing, Dover Air Force Base, Delaware. He serves as the principal advisor to the commander on matters of welfare, readiness, morale and effective deployment of more than 2,800 enlisted members of the combined C-5 and C-17 wing, providing worldwide movement of high priority personnel and cargo. Dover AFB is home to Air Force Mortuary Affairs Operations, the Department of Defense's largest aerial port and the Air Mobility Command Museum.

Chief Bayes enlisted in the Air Force in March 2000 as a Structures Technician. His background includes various positions in both civil engineering and Air Force special duties. Prior to assuming his current position, he served as the Superintendent, 6th Mission Support Group, MacDill AFB, Fla.

# 436th Airlift Wing Leadership

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**COL. SCOTT R. RALEIGH**

436th Operations Group Commander

The 436th Operations Group provides C-5M and C-17A combat airlift, and is responsible for tactics, aircrew flight equipment, airlift scheduling, air traffic control, airfield operations, intelligence and weather support.

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**COL. PHELEMON T. WILLIAMS II**

436th Mission Support Group Commander

The 436th Mission Support Group delivers worldwide contingency operations and in-garrison missions through security, logistics, civil engineering, contracting, communications, personnel and quality of life services.

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**COL. BARY D. FLACK**

436th Maintenance Group Commander

The 436th Maintenance Group leads five squadron supports Team Dover's C-5M and C-17 field level aircraft maintenance and airlift missions during peacetime and combat operations. The group operates the Department of Defense's largest aerial port, handling more than 5,000 aircraft, 25,000 passengers and 100,000 tons of cargo annually.

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**COL. TRACY L. ALLEN**

436th Medical Group Commander

The 436th Medical Group is responsible for providing a full spectrum of health care and patient-centered treatment for the men and women of Dover AFB and more than 11,000 TRICARE beneficiaries. The 436th MDG also supports the unique mission of the Air Force Mortuary Affairs Operations Center.



# 436th Airlift Wing Staff Agencies

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## **436th Comptroller Squadron**

Led by Lt. Col. Gretchen Lewis

The 436th Airlift Wing Comptroller Squadron is responsible for funds accounting and budget planning, programming, execution and analysis. The Comptroller Squadron provides customer service to all wing and tenant units to include financial training and education. The squadron also supports AMC worldwide mobility requirements through funds disbursement, travel order processing and deployment of personnel.

## **Air Mobility Command Museum**

Led by Mr. Johnny Taylor

The Air Mobility Command Museum is a part of the National Museum of the United States Air Force's field museum system. Air Mobility Command is a major command of the United States Air Force. Its mission is to deliver maximum war-fighting and humanitarian effects for America through rapid and precise global air mobility.

## **Chapel Team**

Led by Chaplain (Lt. Col.)

Abner P. Valenzuela

The Chapel Team provides chaplains and enlisted chaplain assistants who help care for the wing's people. Chaplains provide pastoral guidance in matters pertaining to religious expression, religious conviction, ethical decision-making, moral reasoning, wedding preparation and more. Religious programs include Catholic and Protestant activities, as well as seasonal special activities and worship opportunities. Other faith group members may contact the chapel for information on locations and contacts for other faith groups.

## **Command and Control**

Led by SMSgt Troy Sahai

The Command Post team consists of dedicated command and control specialists, aerial port information controllers and maintenance coordinators. Our command and control specialists are the direct link to the Tanker Airlift Control Center – AMC's command and control center – and responsible for coordinating all mission events. Maintenance coordinators assist production supervisors in orchestrating all flightline activities, making sure all outbound aircraft are suitable for flight.

## **Community Support**

Led by Dr. Mamie Futrell

The Community Support Coordinator is the focal point for installation Airmen/Family Comprehensive Airmen Fitness resilience programs, including Leadership Pathways, to help Airmen and their families withstand, recover and grow in the face of stressors and changing demands. The CSC coordinates resilience efforts – including all mental, physical, social and spiritual fitness initiatives – programs and activities. The CSC serves as coordinator for the Caring for People, identifying and prioritizing installation issues regarding concerns of Airmen and their families. The CSC serves as the executive director of the installation Community Action Information Board and the Integrated Delivery System Chair. The CSC leads efforts to develop long-term solutions through a variety of approaches to identify individual, family, installation and community concerns.

## **Equal Opportunity**

Led by TSgt Frances S. Rodgers

The Equal Opportunity Office is the focal point for programs to ensure Air Force military and civilian personnel are provided equal opportunity and treatment regardless of their race, color, religion, national origin or sex. EO provides counseling for aggrieved members, assuring complaints are addressed and final actions are taken in a timely manner. They also provide education on sexual harassment awareness, effective communication and cultural diversity.

## **Wing Historian**

Led by Mr. Douglass Miller

The Historian Office supports the wing commander and the wing by providing historically relevant information to aid in decision making. The historian objectively records wing history and deploys to record contingency operations history to preserve an official record of Air Force mission accomplishment. The historian is the wing's focal point for organizational lineage, honors, heraldry, unit emblems and organizational flags.

# 436th Airlift Wing Staff Agencies

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## **Information Protection**

Led by Mr. Michael Daniels

The Information Protection Office is the primary office for all information, industrial and personnel security programs within the wing. The IP Office ensures the proper procedures for handling and safeguarding all classified information, storage and destruction are enforced. The office conducts unit security program reviews for every unit in the wing, oversees more than 100 unit security managers, and holds quarterly training for all new personnel assigned.

## **Innovation Lab**

Led by Maj. Nathan Miller

Chartered in 2016, SPARK is an Air Force-level grassroots program modeled to bridge the challenges of rapid innovation at the unit-level while navigating the administrative hurdles of compliance that often impede the velocity of change. It exists to inspire a culture of innovation and empower unit-level Airmen to swiftly advance development and implementation of solutions to warfighter needs. In January 2019, Dover chartered its own SPARK hub with the creation of BEDROCK.

BEDROCK is Dover's foundation for innovation, designed to leverage technology and off-the-shelf solutions to fix the military's problems and bridge the gap between Dover's Airmen and industry experts.

## **Inspector General**

Led by Lt. Col. Jeffrey J. Pederson

The Inspector General Office provides assistance to military personnel of all services, their dependents, civilians, retirees and the local community in processing complaints and administering the Department of Defense's Fraud, Waste and Abuse program. The office ensures complaints are investigated fairly, using all the facts, policies and guidance available and achieves timely, logical results. The IG confidentiality ensures the complainant's right to complain without fear of reprisal.

## **Judge Advocate**

Led by Lt. Col. Ted Newsome

The Legal Office provides professional legal support and advice to command and other staff agencies on issues such as military justice, adverse actions, operations law, ethics and line of duty determinations. Also, service members, their families and military retirees can receive personal legal assistance on civil matters. Personal civil matters include wills and powers of attorney, Service Member Civil Relief Act matters, Uniform Service Members Employment and Re-employment Rights Act matters, domestic matters and consumer issues.

## **Plans and Programs**

Led by Maj. Samuel Morrissey

The Plans and Programs Office provides Dover Air Force Base with executable contingency plans and realistic readiness evaluations, ensuring base agencies can respond to any global contingency. This division also provides the wing operations security officer and is the Arms Control/Counter Proliferation point of contact.

## **Protocol Office**

Led by Mr. Octavio A. Otero

Protocol delivers ceremonial support to the wing commander and offers precise and timely guidance for all wing-wide functions, such as the Annual Award Ceremony, change of command ceremonies and the Air Force Ball. The Protocol office coordinates with base agencies to ensure distinguished visitor itineraries, lodging, transportation and security needs are met. They also provide the Air Force Mortuary Affairs Operations with distinguished visitor support for fallen hero repatriation during Dignified Transfers.

## **Public Affairs**

Led by Capt. Christina Camp

Public Affairs handles internal information such as the wing publication, website and social media and commander's calls. PA is the point of contact for print, radio and television media. They are also the liaison for community relations events, tours, speaking engagements and the Honorary Commanders Program.

# 436th Airlift Wing Staff Agencies

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## **Wing Safety**

Led by Lt. Col. Joshua Dove

The Safety Office includes flight, ground and weapons staff who provide development, coordination and management of mishap prevention. Potential mishaps are reduced through the use and analysis of current accident and injury data, hazard abatement plans, periodic inspections and surveys of facilities, activities and programs. Safety personnel investigate accidents and make recommendations to foresee and prevent mishap recurrence. They also develop standards, policies and procedures for mission unique safety activities through the use of Risk Management.

## **Sexual Assault Prevention and Response Program**

Led by Ms. Gail Reed-Attoh

The mission of the Sexual Assault Prevention and Response Program is to give military victims of sexual assault an avenue to seek help and maintain confidentiality in reporting the incident/s in a safe and less intrusive process. A restricted report may be reported only to the SARC or healthcare provider by an active duty or Reserve component member. This allows a sexual assault victim to receive medical treatment and counseling without triggering an investigation. Trained victim advocates are available for crisis intervention, referrals and on-going support as well as accompaniments to medical appointments and investigative interviews if requested. The program also provides education and awareness of sexual assault issues. The SARC is available 24/7 to respond to calls of sexual assault.

# 436TH AIRLIFT WING UNITS

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## **436TH OPERATIONS GROUP**

### **3d Airlift Squadron**

Led by Lt. Col. M. Zane Hershey

The 3rd Airlift Squadron provides global reach with unique, outsized and oversized airlift capability. The squadron provides worldwide airlift to meet Department of Defense, Department of State and Presidential mobility requirements. The unit supports global engagement through direct delivery of timecritical theater deployment assets and ensures combat readiness of AMC active-duty C-17 airlift crews. The 3rd Airlift Squadron's mission capability includes clandestine delivery, extraction and airdrop of special operations forces and equipment.

### **9th Airlift Squadron**

Led by Lt. Col. James E. Shepard

The 9th Airlift Squadron provides global reach with unique outsized and oversized airlift capability. The "Proud Pelicans" provide worldwide airlift to meet Department of Defense, Department of State and Presidential mobility requirements. The unit supports global engagement through direct delivery of timecritical theater deployment assets and ensures combat readiness of AMC active-duty C-5 airlift crews.

### **436th Operations Support Squadron**

Led by Lt. Col. Steven R. Hawkins

The 436th Operations Support Squadron was activated Dec. 1, 1991 in compliance with the Air Force Chief of Staff's reorganization plan. It is a professional team providing dependable air traffic control, airfield management, weather, intelligence, life support, tactics, mission planning and aircrew training services to the 436th and 512th Airlift Wings and their worldwide customers.

## **436TH MISSION SUPPORT GROUP**

### **436th Security Forces Squadron**

Led by Lt. Col. Schneider Rislin

The 436th Security Forces Squadron is responsible for the safety and security of Dover Air Force Base's C-5 and C-17 fleet as well as law enforcement that affects the public safety of base residents and facilities. The squadron manages the 436th Airlift Wing's information and personnel security, combat arms training, drug suppression and criminal investigative support as well as crime and traffic analysis. Security Forces personnel work with the Judge Advocate General, Air Force Office of Special Investigation, wing leadership, Air Mobility Command staff, and federal, state, and local police. Security Forces also support the wing's mobility mission.

### **436th Civil Engineering Squadron**

Led by Lt. Col. Matthew T. Olson

The 436th Civil Engineer Squadron provides the resource protection, environmental quality, infrastructure/facility maintenance and repair, and human services necessary to support the 436th Airlift Wing's Global Reach mission. Its objective squadron structure is organized into eight major flights: operations, fire protection, housing, environmental, engineering, readiness, explosive ordnance disposal and resources.

### **436th Force Support Squadron**

Led by Lt. Col. Kady N. Griffin

The Force Support Squadron provides a full range of support programs for 4,800 military and civilian, 5,900 dependents, and 11,500 retirees, including manpower and personnel, sustainment services, airman and family services, force development, and community services.

# 436TH AIRLIFT WING UNITS

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## **436th Communications Squadron**

Led by Lt. Col. Shawn Crowe

The 436th Communications Squadron plans, installs, operates and maintains \$75 million in command, control, communications, computer and visual information systems for two C-5 airlift wings and the National Weather Service. Mission areas include classified and unclassified data networks, airfield navigation and landing equipment, air traffic control systems maintenance, airport surveillance and weather radar, telephone and wireless communications, public address systems, frequency management and base information management.

## **436th Logistics Readiness Squadron**

Led by Maj. George A. Okorodudu

The 436th Logistics Readiness Squadron provides logistics support to the 436th and 512th Airlift Wings. The squadron directly contributes to the wings' operational capabilities and worldwide mobility execution. It executes air and space expeditionary force readiness and expeditionary combat support planning through war reserve materiel management, deployment and reception planning, training and execution. The 436th LRS plans for emergency response deployments, combat support capability, and base and expeditionary support. The squadron maintains chemical warfare defense equipment and is responsible for an arms storage and issue facility. In addition, they provide quality, environmentally safe fuel and cryogenic support to the global airlift mission, ensuring timely service for all assigned C-5s, as well as a variety of transient aircraft and ground support vehicles and equipment.

The 436th Civil Engineer Squadron provides the resource protection, environmental quality, infrastructure/facility maintenance and repair, and human services necessary to support the 436th Airlift Wing's Global Reach mission. Its objective squadron structure is organized into eight major flights: operations, fire protection, housing, environmental, engineering, readiness, explosive ordnance disposal and resources.

## **436TH MAINTENANCE GROUP**

### **436th Aerial Port Squadron**

Led by Lt. Col. Jerry W. Yarrington Jr.

The 436th Aerial Port Squadron is known throughout Air Mobility Command as the "Super Port," where providing transportation service to destinations worldwide is business as usual. The 436th APS's primary mission is to provide airlift support for the movement of cargo, mail and passengers to support the operations directed by the President of the United States, the Department of Defense or the Joint Chiefs of Staff, as well as providing airlift support of worldwide humanitarian efforts, exercises, contingencies and emergencies.

### **736th Aircraft Maintenance Squadron**

Led by Maj. Shawn D. Cox

The mission of the 736th Aircraft Maintenance Squadron is to provide safe reliable aircraft and dependable maintenance support to Team Dover in fulfilling its global peacetime and combat taskings. The squadron carries out its mission through the services of one aircraft maintenance unit and a sortie support flight. The squadron fulfills a mobility commitment by deploying personnel worldwide in support of Air Mobility Command's off-shore en route system.

# 436TH AIRLIFT WING UNITS

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The aircraft maintenance unit is responsible for the inspection, repair, launch and recovery of 8 assigned C-17 aircraft. The sortie support flight provides the flights with the tools and special equipment necessary to ensure all aircraft are mission ready. Additionally, the support flight manages the squadron's vehicle fleet.

## **436th Aircraft Maintenance Squadron**

Led by Lt. Col. Josephine Beacham

The mission of the 436th Aircraft Maintenance Squadron is to provide safe, reliable aircraft and dependable maintenance support to Team Dover in fulfilling its global peacetime and combat taskings. The squadron carries out its mission through the services of one aircraft maintenance unit, a transient maintenance flight and a sortie support flight. The squadron fulfills a mobility commitment by deploying personnel worldwide in support of Air Mobility Command's off-shore en route system.

The aircraft maintenance unit is responsible for the inspection, repair, launch and recovery of 18 assigned C-5 aircraft. The transient maintenance flight supports all civilian aircraft transiting Dover Air Force Base as well as, C-130, KC-10, C-17, and C-5 thru-flights. The sortie support flight provides the flights with the tools and special equipment necessary to ensure all aircraft are mission ready. Additionally, the support flight manages the squadron's vehicle fleet.

## **436th Maintenance Squadron**

Led by Maj. Alexander Barnett

The 436th Maintenance Squadron supports the 436th Airlift Wing's worldwide global mobility mission by providing trained maintenance specialists for the U.S. Air Force's largest cargo transport aircraft, the C-5 Galaxy. The squadron is comprised of seven flights. These flights

perform the inspection and repair of aircraft system components, including avionics, hydraulics and electro-environmental systems, the field inspection/repair of fuel systems, local fabrication and manufacturing, and painting and corrosion control of aircraft parts. In addition, a DoD award-winning isochronal inspection team ensures aircraft serviceability and safety by performing in-depth annual inspections of aircraft. The Maintenance Squadron provides all munitions and aerospace ground equipment support to Dover AFB and supports worldwide equipment and personnel requirements.

## **436TH MEDICAL GROUP**

### **436th Operational Medical Readiness Squadron**

Led by Lt. Col. Kristen B. Nichols

The 436th Operational Medical Readiness Squadron provides direct medical support to operational forces through surveillance, identification and mitigation of hazards. The flights within the squadron work cohesively to ensure that all of Dover AFB's personnel are medically fit and operationally ready to fulfill all aspects of the wing's global airlift mission. Services include the Warfighter Clinic, Optometry, Dentistry, Public Health, and Bioenvironmental Engineering.

### **436th Health Care Operations Squadron**

Led by Lt. Col. Brittany S. Nutt

The 436th Health Care Operations Squadron provides the majority of medical care for all active duty family members, retirees, and retiree family members. It offers quality health care and full-spectrum preventive and primary care services in Family Health and Pediatrics. Additionally, it offers specialty care in Women's Health, Physical Therapy, and Mental Health.

# 436TH AIRLIFT WING UNITS

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## **436th Medical Support Squadron**

Led by Lt. Col. Kristen E. Carter

The 436th Medical Support Squadron provides diagnostic and therapeutic services, TRICARE, outpatient administration, resource management, medical information systems management, medical logistics, facility management, and personnel and administrative support for the Medical Group and eligible beneficiaries.



## **ABOUT THE 512TH AIRLIFT WING**

The 512th Airlift Wing originally stood up in Reading, Pa., and its nickname the “Liberty Wing” derives from that time period. The Reserve unit also spent time in New Castle, Del., Willowgrove, Pa., and Carswell Air Force Base, Texas. Aircraft flown over the years include the C-46 Commando, C-119 Flying Boxcar, C-124 Globemaster and C-141 Starlifter.

The wing currently flies C-5M Super Galaxy and C-17A Globemaster III aircraft and has been located at Dover AFB, Del., since 1973. It is a subordinate unit of 4th Air Force, headquartered at March Air Reserve Base, Calif., and Air Force Reserve Command at Robins AFB, Ga.

As part of the Reserve associate program, the 512th AW uses the active-duty host aircraft and equipment for training while contributing to real-world missions.

Comprised of 1,750 personnel, the Reserve wing has about 10 percent officers, 87 percent enlisted and 3 percent civilians. These figures include about 215 Air Reserve Technicians who provide management continuity and training support to keep the units combat ready between the unit training assemblies. Unit training assemblies are typically scheduled the first weekend of the month but can vary. The Liberty Wing is comprised of three groups and 16 squadrons.



## **COL. DOUGLASS A. STOUFFER**

512th Airlift Wing Commander

Col. Douglas A. Stouffer is the Commander of the 512th Airlift Wing, an Air Force Reserve Command associate wing located at Dover Air Force Base, Delaware. He is the senior officer responsible for the 1,750-person organization, which supports AFRC's and Air Mobility Command's worldwide airlift mission, operating C-5M Super Galaxy and C-17 Globemaster III aircraft.

A graduate of Pennsylvania State University, Colonel Stouffer received his commission through the U.S. Air Force Reserve Officer Training Corps in 1991. He earned his wings at Vance AFB, Oklahoma, as a KC-135 Stratotanker pilot, in 1993. After 12 years on active-duty, Colonel Stouffer transitioned to the Air Force Reserve. His career includes assignments as Instructor Pilot, Wing Safety Officer, Flight Examiner, Director of Operations and Commander at the flight, squadron, group and wing levels. Prior to his current position, the colonel was the Commander, 927th Air Refueling Wing, MacDill AFB, Florida.

Colonel Stouffer is a command pilot with more than 6,000 flying hours, including 400 combat hours. He has flown missions in operations Southern Watch, Northern Watch, Vigilant Warrior and provided nonflying support in Operation Noble Eagle.



### **EDUCATION**

1991 Bachelor of Science, Aerospace Engineering, Pennsylvania State University, State College  
1997 Squadron Officer School, Maxwell Air Force Base, Ala.  
2007 Air Command and Staff College, Maxwell AFB, Ala., by correspondence  
2013 Air War College, Maxwell AFB, Ala., by correspondence  
2013 Master of Arts, Christian Studies, Luther Rice Seminary, Lithonia, Ga.

## **ASSIGNMENTS**

February 1992 – March 1993, Student, Undergraduate Pilot Training, Vance Air Force Base, Okla.

March 1993 – September 1993, KC-135 Initial Qualification Training, Castle AFB, Calif.

September 1993 – June 1994, KC-135 Pilot, 28th Air Refueling Squadron, Ellsworth AFB, S.D.

June 1994 – September 1996, KC-135 Pilot, 96th Air Refueling Squadron, Fairchild AFB, Wash.

September 1996 – April 1998, KC-135 Aircraft Commander, Chief of Scheduling, 96th ARS, Fairchild AFB, Wash.

April 1998 – September 1998, KC-135 Instructor Pilot, Chief of Scheduling, 96th ARS, Fairchild AFB, Wash.

February 1998 – February 1999, Student, T-1 Pilot Instructor Training, Randolph AFB, Texas

February 1999 – February 2001, T-1 Instructor Pilot, 32nd Flying Training Squadron, Vance AFB, Okla.

February 2001 – December 2002, T-1 Instructor Pilot, Wing Flight Safety Officer, 71st Flying Training Wing, Vance AFB, Okla.

January 2003 – September 2008, T-1 Instructor Pilot, 5th Flying Training Squadron, Vance AFB, Okla. (May

2005 – September 2005, Homeland Defense Tanker Planner, Tanker Airlift Control Center, Scott AFB, Ill., in support of Operation Noble Eagle)

October 2008 – April 2012, T-1 Instructor Pilot, Flight Examiner, Flight Commander, 5th FTS, Vance AFB, Okla.

May 2012 – June 2014, T-1 Instructor Pilot, Assistant Director of Operations, Director of Operations, 5th FTS, Vance AFB, Okla. June 2014 – March 2016, T-1 Instructor Pilot, Commander, 5th FTS, Vance AFB, Okla. March 2016 – February 2018, Commander, 916th Operations Group, Seymour Johnson AFB, N.C. February 2018 – August 2021, Commander, 927th Air Refueling Wing, MacDill AFB, Fla. August 2021 – Present, Commander, 512th Airlift Wing, Dover AFB, Del.

## **MAJOR AWARDS AND DECORATIONS**

Meritorious Service Medal with silver oak leaf cluster

Aerial Achievement Medal with two bronze oak leaf clusters

Air Force Commendation Medal

Joint Meritorious Unit Award

Air Force Outstanding Unit Award with “V” device and two silver oak leaf clusters  
Combat Readiness Medal with bronze oak leaf cluster  
National Defense Service Medal with bronze star

Armed Forces Expeditionary Medal with two bronze stars

Southwest Asia Service Medal with bronze star

Global War on Terrorism Service Medal

Nuclear Deterrence Operations Service Medal

Armed Forces Reserve Medal with hourglass and “M” devices

## **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant Oct. 8, 1991

First Lieutenant Oct. 8, 1993

Captain Oct. 8, 1995

Major Aug. 1, 2002

Lieutenant Colonel Feb. 1, 2010

Colonel Jan. 28, 2016

## 512th Airlift Wing Leadership

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**COL. TIMOTHY M. WELTER**

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Vice Commander

Col. Timothy M. Welter is the Vice Commander of the 512th Airlift Wing, an Air Force Reserve Command associate wing located at Dover Air Force Base, Delaware. The 1,750-person wing supports AFRC's and Air Mobility Command's global airlift mission, operating C-5M Super Galaxy and C-17A Globemaster III aircraft.

Colonel Welter received his commission in 1997 from the Air Force Academy and earned his wings at Laughlin AFB, Texas, as a C-5 pilot. In 2005, he transitioned to the AF Reserve. He is a command pilot and C-5 Instructor and Examiner Aircraft Commander with over 3,400 flying hours, including over 140 combat hours.

In his civilian capacity, the colonel is a Senior Research Fellow at a think tank in the Washington, D.C., area.



**CHIEF MASTER SGT.  
EDWARD A. RAMIREZ**

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Command chief

Chief Master Sgt. Edward A. Ramirez is the Command Chief Master Sergeant of the 512th Airlift Wing, an associate Air Force Reserve Command unit located at Dover Air Force Base, Delaware. He is the senior noncommissioned officer responsible for the 1,750-person organization, which supports AFRC's and Air Mobility Command's worldwide airlift mission, operating C-5M Super Galaxy and C-17 Globemaster III aircraft. As the command chief master sergeant, he is responsible for advising the commander on mission effectiveness, professional development, military readiness, training, utilization and the health, morale and welfare of wing personnel.

Chief Ramirez enlisted in the Air Force Reserve in 1988, beginning his career as a C-5 loadmaster.

In the civilian sector, he is an officer and helicopter pilot with the San Antonio Police Department.

# 512th Airlift Wing Leadership

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**COL. MICHAEL A. DESANTIS**  
512th Operations Group Commander

The 512th Operations Group's mission is to fly and fight by providing combat ready aircrews and mission support for the defense of the United States of America and its global interests. It is prepared to be the initial and primary source of C-5M and C-17A augmentation of the active forces in an emergency, requiring rapid and substantial expansion of the active forces.

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**COL. RYAN M. ROBIN**  
512th Mission Support Group Commander

The 512th Mission Support Group provides combat-ready Airmen in a variety of base operating support disciplines. It is the largest group and manages the most diverse collection of specialties in the wing to include security, logistics, communications, human resources and civil engineering.

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**COL. DORNEEN W. SHIPP**  
512th Maintenance Group Commander

The 512th Maintenance Group conducts C-5M and C-17A maintenance during peacetime and combat operations. It provides qualified maintenance personnel and equipment to support deployed operations and off-station recovery maintenance worldwide. The MXG performs the Air Force's only MSG-3 isochronal inspection for Air Mobility Command's C-5 fleet.

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**COL. CLIFFORD ZDANOWICZ JR.**  
512th Aerospace Medicine Squadron

The 512th Aerospace Medicine Squadron provides expeditionary medical support to the 512th Airlift Wing, optimizing healthcare, fitness and prevention for 1,700 assigned reservists, enhancing combat response capabilities. It also conducts medical examinations, obtains and evaluates medical histories, and provides primary and specialty care diagnosis and counseling. The squadron deploys personnel and equipment in support of worldwide wartime and humanitarian contingencies.



**DOVER**



## 2022 HONORARY COMMANDERS

### *Eagle Wing*

#### **436th Airlift Wing Commander (AW/CC)**

*Ms. Jennifer Rambo*

Ms. Rambo is the Community Ambassador for Mission BBQ Restaurant in Dover. She believes there is no other business in the United States that offers a job like hers, serving and supporting American heroes every day in so many ways, ranging from goodie bags for new tenants at base housing to flag lines for the nation's fallen. She's the daughter of an Army veteran who raced horses after serving in the Army. Because of this, she often spent time at Dover Downs, which is where she developed a fondness for watching and hearing the planes fly in and out of Dover Air Force Base. She moved to Delaware 19 years ago and loves to spend time camping, kayaking and horseback riding as well as shooting at the range and gardening. She also keeps busy by volunteering in the community. Upon retirement in about eight years, she plans to travel the country.



#### **436th Airlift Vice Wing Commander (AW/CV)**

*Mr. Sean Healy*

Mr. Healy is the Vice President of Healy Long & Jevin Concrete Contractors. He oversees and manages the marketing, estimating, labor negotiations, job costing, concrete pumping and project supervision for the company. Mr. Healy is the fourth generation in the family's business that began in 1896. He is a graduate of Wilmington Friends School and the University of South Carolina. Mr. Healy is actively involved with USO Delaware as a council member; he is the Chairman of the St. Patrick's Society and is on the Board of Directors for the Delaware Contractors Association.





**DOVER**



## **436th Airlift Wing Command Chief (AW/CCC)**

***Mr. Anthony Rohrer***

Mr. Anthony Rohrer is the vice president and general manager of Dover Downs Hotel and Casino. He began his career in the casino industry in 1991 with the first licensed riverboat casino in the country, The President Riverboat Casino, in Iowa. Tony's gaming career has allowed him to travel the country, living in several states including Iowa, Louisiana, Missouri, Tennessee, and now Delaware, where he lives in Townsend.



Since arriving in Delaware, Tony has become a Kent County Tourism Board member and a Board Member with the Central Delaware Chamber of Commerce. He has also revitalized the Community Involvement program. Tony founded his own animal rescue foundation, iRescue, in 2013 that specializes in the rehabilitation and placement of animals that are badly injured or abused. Tony's personal interests include antique cars, Harley Davidson motorcycles and he intends to pursue his lifelong goal of obtaining a private pilot's license in the very near future.

## **436th Airlift Wing Director of Staff (AW/DS)**

***Mr. Christopher Locke***

Mr. Christopher Locke has been with Lang Development Group since 2005 and oversees the operations of the residential portfolio, legal matters, and government relations. He started his career as a legal intern for the Honorable Robert Dole (R-Kan) and served as General Counsel to Sunvest Realty specializing in Far East relations and real estate acquisitions. Prior to joining Lang Development Group, he became Managing Director of the law firm formerly known as Healy and Locke, a mid-size firm specializing in corporate law, litigation and real estate law.



Mr. Locke has been active in the Downtown Partnership, Newark Housing Authority, and numerous youth programs and various civic projects and around the city of Newark. He is also a Board member of St. Marks High school and the Western YMCA.

Mr. Locke is a 1984 graduate of the University of Delaware with a Bachelor of Science degree in Business Administration. He also received a law degree from Catholic University of America, Columbus School of Law in 1987. He is a licensed attorney in the State of Maryland and the Commonwealth of Pennsylvania with almost 30 years of experience



## **436th AW Comptroller Squadron (CPTS)**

### ***Mr. Jay Paul Jones***

Mr. Paul Jones is a Financial Advisor at Diamond State Financial Group. He has earned FINRA Series 7 and 66 registrations as well as Life, Health, and Ethics Insurance licenses. Additionally he has earned the CERTIFIED FINANCIAL PLANNER (TM) certification from the CFP Board of Standards, Inc., his Chartered Financial Consultant® designation from the American College of Financial Services, and his CLTC designation from the CLTC Board of Standards, Inc. CLTC stands for “Certified in Long-Term Care”. Paul is a registered Representative and Investment Advisor Representative of Securian Financial Services, Inc. He is also a member of National Association of Insurance and Financial Advisors (NAIFA).



Paul graduated from the University of Delaware with a BS in Agriculture, majoring in Agricultural Engineering Technology. He was registered as a Delaware Professional Engineer between 1987 and 2013. In addition to more than 9 years at Diamond State Financial Group, his career has involved 3 years as a lecturer at the University of Delaware, 11 years with the Delaware DNREC, 17 years in private practice engineering consulting with three (3) different firms, and seven (7) years involved with all phases of residential and commercial real estate development.

Paul was a member of the 1972 Fighting Blue Hens National Championship Football Team as well as the award-winning teams of '73 and '74. He is active in Rotary and enjoys hunting and golf. He has been married for 50 years to the same wonderful woman and has three grown children.

## **436th Operations Group (OG)**

### ***Dr. Dina Vendetti***

Dr. Dina Vendetti worked for the Lutheran School System for 34 years, the last 19 here in Dover, as a teacher and administrator. She has recently accepted a position with the Central Delaware Chamber of Commerce as the Director of Marketing and Communications. She is excited to begin a new chapter working in this amazing community she loves to call “home.”



Dr. Vendetti loves being an active member of the Dover community. In 2017, she served as the Central Delaware Chamber of Commerce’s Honorary Mayor. Dina was the recipient of the “Dover’s Great Person,” award given by the Dover Post in 2006 and the recipient of “Small Business Person of the Year,” given by the



**DOVER**



CDCC in 2011. She is a 2004 graduate of Leadership Central Delaware and has served on the LCD Steering Committee for 15 years. Prior to her employment at the Chamber, Dr. Vendetti served on the Board of Directors as the Vice Chair for Community Affairs.

She received her Bachelor of Science in Education from Concordia, New York, in 1985, her Master of Education from Towson University, MD, in 1994, and her doctorate in educational leadership from Wilmington University in 2010.

### **3d Airlift Squadron (AS)**

#### ***Mr. Jeffrey Benson***

Jeffrey Benson is the Director of the Black Male Initiative at Delaware State University. In this role, Jeff has developed a robust leadership program that evaluates and addresses the developmental, academic, cultural and social needs of black male students in DSU's College of Business.

Jeffrey is an all-around Humanitarian. He loves to mentor young males through his TeamLYFE (Live Your Future Everyday) Brand. Along with his business partners, they facilitate mentorship programs, sporting leagues and community advocacy events. Serving the community is Jeff's heart's desire.

Jeffrey holds a bachelor's degree in Marketing, an MBA in Organizational Leadership and is a current Doctor of Business Administration student with Wilmington University. He currently serves on the Seaford School District Board of Education, advisory board of Make-A-Wish Delaware, is a member of the Vision Coalition of Delaware Leadership Team, Governor Appointed Delaware Board of Cosmetology & Barbering Member, and is a Leadership Delaware and Congressional Black Caucus Institute Fellow. He is married to Precious Benson and they have two children together.







## **9th Airlift Squadron (AS)**

### ***Mr. Jason Payne***

Mr. Jason Payne is the principal of Major George S. Welch Elementary School. He is responsible for managing school operations including daily activities. The school serves students in grades K-5. Mr. Payne is currently in his 7<sup>th</sup> year as principal of the school.

Prior to arriving at Welch, Mr. Payne began his career as a seventh and eight grade science teacher at F. Neil Postlethwait Middle School within the Caesar Rodney School District. He then moved on to serve as assistant principal of W.B. Simpson Elementary and principal of F. Niel Postlethwait Middle School. All 20 years of his career have been in the Caesar Rodney School District.

Mr. Payne received a Bachelor of Science degree in Secondary Education from West Virginia University. He went on to complete a Master of Education in School Leadership from Wilmington University.



## **436th Operations Support Squadron (OSS)**

### ***Mr. H. Scott Connell***

Mr. H. Scott Connell is a Senior Resident Director and Senior Vice President. He is also the Resident Director of the Dover, Delaware office. He holds the Chartered Retirement Planning Counselor<sup>SM</sup> (CRPC®) designation and joined the firm in 1994.





## **436th Maintenance Group (MXG)**

### ***Mr. Donald Chupp***

Mr. Donald Chupp is the President and CEO of Fireside Partners Inc., a company focused on preparing and supporting companies during critical events by developing specialized emergency response programs and providing educational seminars, working in partnership with other safety and emergency response professionals around the world.

Before forming Fireside Partners, Mr. Chupp was the Program Director for the National Transportation Safety Board (NTSB) Academy, managing the daily operations of the Academy and developed courses and workshops for the transportation industry and governmental agencies involved in disaster response, safety, and accident investigation.

Mr. Chupp holds an Associates of Applied Science Degree in Aerospace Systems Maintenance Technology and a Bachelors of Arts in Psychology.



## **436th Maintenance Squadron (MXS)**

### ***Mr. Kevin Yencer***

Mr. Kevin Yencer is President and CEO of Yencer Builders, Inc. Kevin was born and raised in Dover, Delaware. He graduated from Caesar Rodney High School in 1988 and attended Delaware Technical Community College where he studied Architecture and Engineering. While a student at Delaware Tech, Kevin discovered his passion for designing and building. In 1993, Kevin along with his father and brother, started Yencer Builders, Inc., a family owned and operated general contracting business.

Kevin is a 14-year member of the Dover Colonial Rotary Club and serves on the Easter Seals committee for Camp Fairless projects through the Rotary Club. He also serves as chair on the Campership Committee for the Boy Scouts of the Delmarva Council as well as serving on the Building Construction Advisory Committee for Polytech High School and the First State Military Academy School Board.

Kevin currently resides in Felton, DE with his wife and is the proud father of identical twin sons and a step-daughter. Both of his sons work for the Delaware State Police and his step-daughter is a registered nurse.

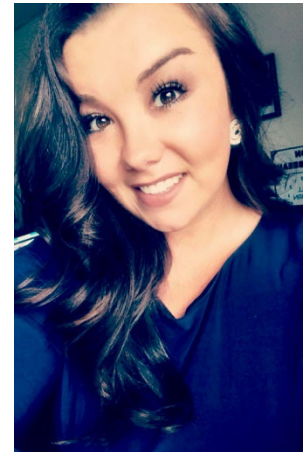




## **436th Aircraft Maintenance Squadron (AMXS)**

***Ms. Heather McTheny***

Ms. Heather McTheny is the Director of Leadership Central Delaware and Membership Services with the Central Delaware Chamber of Commerce. Her job is to partner with local businesses to establish their chamber membership, pinpoint their path to maximizing this membership, and ensure they remain engaged with the chamber and our community to continue success in their business. Leadership Central Delaware (LCD) is the Chamber's diamond program for current and future business leaders in Delaware. She leads LCD by focusing on various economic drivers in our area and reinforcing leadership traits, helping to create tomorrow's great leaders.



Ms. McTheny graduated from Smyrna High School with a focus in Education. She then went on to Delaware Technical and Community College where she completed an Associate Degree in Elementary Education (K-4). She furthered her education at Wilmington University in Education Studies with a focus in Leadership Management. Ms. Mc. Theny was born and raised in Smyrna.

## **736th Aircraft Maintenance Squadron (AMXS)**

***Ms. Lauren Irby***

Lauren Irby is the Manager of Public Relations & Community Outreach at Delaware Electric Cooperative. She has worked for electric cooperatives since 2014 and is a Certified Cooperative Communicator (CCC). She has lived in Delaware since 2019. An alumni of Longwood University in Virginia, she has worked as an educational consultant for a nonprofit, as an account coordinator at a top PR agency, and in the higher education field prior to working in the utility industry. She enjoys living near the Nanticoke River, traveling to new places, and stargazing on clear nights.





## **436th Aerial Port Squadron (APS)**

***Ms. Heather Contant***

Heather Contant is the Director of Government & Community Relations for the Delaware Municipal Electric Corporation (DEMEC). She has been with DEMEC for over four years and previously worked for the Delaware Public Service Commission and Delaware State Senate. Heather serves on the Delaware Board of Examiners of Psychologists, as Chair of the Marketing Committee for the CenDel Foundation, as a member of the CDCC Leadership Central Delaware (LCD) Steering Committee, CDCC Legislative Affairs Committee, and DSCC Environmental Committee. Heather is also the Vice Chair of the American Public Power Association (APPA) Public Communications Committee.



Heather holds a bachelor's degree in political science from the University of Delaware and is a former Legislative Fellow through the university's Institute for Public Administration. She is also a graduate of the LCD Class of 2021 and the Dale Carnegie "Effective Communications and Human Relations" program.

Heather volunteers on the production and worship teams at UNITED Church and enjoys spending time with her husband, two children, and two dogs.

## **436th Mission Support Group (MSG)**

***Mr. Raymond Bivens***

Mr. Bivens was appointed Delaware State Parks' Director in 2013. He joined DNREC in 2003 and was responsible for managing 25,000 acres of park land, more than 700 employees and generating more than \$20 million in revenue annually. Mr. Bivens holds a Bachelor's degree in Wildlife Management from Frostburg State University and a Master's degree in Organizational Leadership from Wilmington University. He's also a 2006 graduate of the Indiana University Parks and Recreation Executive Development program.

Mr. Bivens serves and has served on numerous boards and councils, including the Governor's Children in Nature Taskforce, Delaware Open Space Council, National Association of State Park Directors board, Delaware Film Commissioner and Delaware AG land preservation foundation. His entrepreneurial approach to park management and leadership has helped birth many key public private partnerships including the Go Ape at Lums Pond, Fort Miles Museum, and the Big Chill Beach Club at Delaware Seashore State Park. In his spare time, he enjoys camping, paddling, bird watching, surf fishing and hunting.





## **436th Civil Engineer Squadron (CES)**

*Mr. William Conway*

William “Bill” F. Conway, PE, is a Senior Vice President at Century Engineering, managing the Delaware Highways Division. He has been with Century since 1997, first working on the Delaware Turnpike directly out of College. Bill has over 24 years of civil engineering experience both designing and directing transportation engineering work on a wide variety of projects, from major interchange designs to trails and pathways. Throughout his career, Bill’s work experience has also included developing strategic plans and teaming opportunities, contract administration, developing and implementing budgets, establishing internal controls for projects and overall business development for Century Engineering.



Bill has a B.S. in Civil Engineering (1997) from the University of Delaware and has been a registered Professional Engineer in Delaware since 2002.

## **436th Logistics Readiness Squadron (LRS)**

*Mr. John Martin*

John Martin is a senior territory sales manager for a dental products company. He was previously a business development manager for a local utilities company. John is a native of Dover and has been in the community his entire life. He has four sons and resides in Camden.





**DOVER**



## **436th Force Support Squadron (FSS)**

### ***Mr. James "Jimmy" Gallagher***

Mr. James Gallagher is the Training General Manager of the Dover Buffalo Wild Wings location. Mr. Gallagher has worked at many different restaurants throughout his 30 years in the hospitality industry, ranging from family owned to corporate establishments.

While he has been a part of the H5H family, Mr. Gallagher has been able to become the Grand Prix winner for his region in 2017, Store of the Year in 2017 and General Manager of the Year in 2018.



## **436th Contracting Squadron (CONS)**

### ***Mr. Timothy Bailey***

Mr. Timothy Bailey, originally from Omaha, NE currently serves as the Executive Director for Central Delaware Habitat for Humanity in Dover. Raised in a military household, the mid-west provided a jumpstart to a life rich in family values and community. He started his career with Central Delaware Habitat for Humanity as an affiliate operations manager in 2017.

Before his Mr. Bailey began his career in reprographics in 1996, serving the architectural, engineering, and construction industry of Denver, CO. He started as an entry level blueprint technician and in the first year took his first management position as a production supervisor. In the following years, he continued to serve the Denver building industry as a production manager until 2010 when he accepted a position as general manager for a family-owned reprographics company.





## **436th Security Forces Squadron (SFS)**

### ***Sergeant Gregory Earle***

Sergeant Gregory Earle, a native of Lakewood, New Jersey, graduated from Delaware State University in 1995. He began his law enforcement career with the Delaware River and Bay Authority Police Department in January 1997. In July 1999, he was hired by the Delaware State Police.

Throughout his 23-year career, Greg has served in several units: DSP narcotics, FBI task force, and School Resource Officer. He has worked at Troop 3 in Kent County as well as Troop 6 and Troop 2 in New Castle County. He was promoted to sergeant in 2014 and was transferred to his current position, sergeant of the Community Outreach Unit, in April 2020. He is also a part-time recruiter, academy trainer, advisor, and counselor officer, and is the DSP Union representative for headquarters.



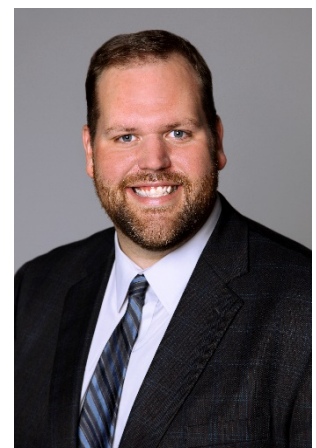
Sgt Earle earned his master's degree in Administration of Justice from Wilmington University in 2017. He serves as a guest panelist with the Metropolitan Wilmington Urban League, Delaware Department of Justice and is a Steering Committee member with the Appoquinimink School District as well as a mentor with the Law and Your Community program. Greg is the vice president of the Delaware chapter of the National Organization of Black Law Enforcement Executives.

Greg resides in Middletown with his wife and two young sons. He enjoys spending time with his family, watching his sons participate in sports and other events, and playing golf.

## **436th Communications Squadron (CS)**

### ***Mr. Matthew Wilson***

Dr. Matt Wilson is an Associate Professor and Chair of First Year Experience, English as a Second Language and Humanities at Wilmington University. He also serves as the Faculty Athletic Representative (FAR) to the NCAA for the University. Matt holds degrees in psychology, ministry, and a Doctor of Education in Higher Education Innovation and Leadership. During his time at Wilmington University, he has served on a variety of committees including Chair of the Faculty Senate's policy committee, curriculum committee, and the Middle States Accreditation Self-Study Steering Committee. Recently,





Dr. Wilson completed two terms as the Vice-Chair of Faculty Senate and then two terms as the Chair of Faculty Senate.

In 2011, at the age of 29, Matt was diagnosed with early stage pancreatic cancer. Fortunately, surgery was successful and he was declared cancer-free around Christmas of that year. Since his year anniversary, Matt has been volunteering with the Pancreatic Cancer Action Network on both local and national levels. Currently, he is the Chair of the organization's National Volunteer Advisory Council, which provide guidance, vision and volunteer feedback to the organization with regard to the Community Engagement program, volunteer affiliate network, and other initiatives of the organization.

Matt is a renowned speaker, having spoken in a variety of arenas nationally and internationally, including several radio, podcast and TV appearances, which include Good Morning America and Inside Edition. He has been recognized nationally for his diverse work including the Randy Pausch Award and being named one of Delaware's 40 under 40.

### **436th Medical Group (MDG)**

#### ***Dr. Eric Gloss***

Dr. Eric Gloss works at Bayhealth as Vice President of Medical Affairs. He is Board Certified in Emergency Medicine and a Fellow in the American College of Osteopathic Emergency Physicians. He practiced Emergency Medicine and was Medical Director of the Emergency Department at St John River District Hospital in Michigan.

Dr. Gloss obtained his Masters in Medical Management from Carnegie Mellon University in 2003. His areas of responsibility at Bayhealth are Care Management, Performance Improvement, Infection Prevention, Credentialing, and Medical Staff Services.







## **436th Medical Support Squadron (MDSS)**

*Mrs. Tiffani Taylor*

Experienced business development leader with a focus on customer experience, relationship building, and innovative business expansion. More than 8 years in the healthcare industry with a proven network of strategic relationships across Delaware. Tiffani is active in our local community, currently serving on the Executive Leadership Board of the American Heart Association Delaware and on the Delaware State Council for Persons with Disabilities Brain Injury Committee. She has previously served Board appointments with the Alzheimer's Association and Arthritis Association. Tiffani lives in Hartly, DE with her husband, daughter, and three dogs Cletus, Vinnie, and Molly. She spends her free time advocating for others and making those around her smile.



## **436th Operational Medical Readiness Squadron (OMRS)**

*Dr. Justin Connor*

Dr. Justin Connor is a board-certified pediatric orthopaedic surgeon. He earned his medical degree from Washington University School of Medicine in Saint Louis, Missouri, and completed his orthopaedic surgery residency at Howard University Hospital in Washington, D.C. Dr. Connor went on to complete a pediatric orthopaedic surgery fellowship at Nemours/Alfred I. duPont Hospital for Children in Wilmington, Delaware and joined their medical staff as a pediatric orthopaedic surgeon with the Neuromuscular Division (2011-15).



In 2018, Dr. Connor refocused his efforts to improving care within his immediate community of Delaware by opening an independent private medical practice, Growing Bones Pediatric and Neuromuscular Orthopaedic Institute (GBOI). From its inception (as the name implies), it was envisioned as an institute of scientific and educational excellence within the Central Delaware medical community

Dr. Connor is a member of the American Academy for Cerebral Palsy and Developmental Medicine. He has served on the Board of Directors for United Cerebral Palsy of Delaware, Inc. He was recently nominated to join the board of the Delaware Medical Education Foundation and is currently under consideration. He is dedicated to the promotion of pediatric health and medical education within the Delaware medical community.



**DOVER**



## **436th Health Care Operations Squadron (HCOS)**

*Ms. Patricia Isherwood*

Patricia Isherwood began her Bayhealth career in 1999 as a Health Information Assistant in the Laboratory. Ms. Isherwood has held a variety of roles at Bayhealth but now serves as Senior Manager, Oncology Operations in the Oncology Service Line. Ms. Isherwood earned her bachelor's degree in Business Management and her master's degree in Business Administration from Wilmington University. She is a Fellow of the American College of Healthcare Executives (ACHE) and is a Member of Medical Group Management Association (MGMA). Ms. Isherwood is committed to quality, serving others, and lifelong learning. In her spare time, Ms. Isherwood enjoys traveling, reading, and cooking.





## *Liberty Wing*

### **512th Airlift Wing Commander (AW/CC)**

***Mr. John Rappaport***

Mr. John Rappaport is the Group Vice President of YMCA of Delaware and the Executive Director of Dover's YMCA. The YMCA of Delaware is Delaware's largest nonprofit organization committed to empowering youth, fostering healthy living and promoting strong communities. In Mr. Rappaport's Executive Director role, he is responsible for growing membership and programs while advancing the mission of the Y. He's also charged with overseeing all aquatic operations across the YMCA of Delaware. Mr. Rappaport has worked for the Y for more than 30 years and previously served in a YMCA position at Central Maryland, where he supported several branches and two aquatic centers. During his tenure with the YMCA of Greater New York, he served in many leadership capacities, creating positive change and building successful operations. Mr. Rappaport is well known for his expertise in aquatics, membership and fundraising.



### **512th Key Spouse (AW/KS)**

***Mrs. Cindy Christiansen***

Mrs. Cindy Christiansen is the First Lady of the City of Dover and a school teacher at Towne Point Elementary School, where she teaches second grade. She has been an elementary school teacher in Delaware since 1979. She is a graduate of Dover High School and Delaware State College. Mrs. Christiansen is the President of the Zeta Chapter of Delta Kappa Gamma, a Board Member of the Friends of Old Dover and is a member of the Towne Point PTO. She has been married for 46 years and is a mother of five children and grandmother to six.





## **512th Chaplain (HC)**

*Rev. Christopher Kondracki ("Chris")*

Rev. Christopher Kondracki is the Pastor of Southside Baptist Church, where he ministers to more than 400 congregation members from the Dover area and Dover Air Force Base communities. He has served in full-time ministry for over 24 years, with 19 in the Dover community. Pastor Kondracki is a Trustee for Military Evangelism Inc. and is the Vice Chairman of the Delaware-Maryland Baptist Bible Fellowship. He also serves as a Youth Sports Coach and sponsors the Delaware Habitat for Humanity, Delaware Fellowship of Christian Athletes and Christian Motorcycle Association, Delaware Chapter.



## **512th Operations Group (512 AW/OG)**

*Mr. Todd Stonesifer*

Todd Stonesifer grew up in Dover, DE and graduated from Dover High School. Todd went on to graduate from the University of Georgia with a BBA in marketing. Upon graduation and a little bit of traveling, Todd moved back to Dover and began his real estate career at the end of 1999. That year Todd was recognized as his company's rookie of the year. Todd has been a member of the multi-million dollar club every year since and has been within the top five producers of his company every year. Todd's specialties include residential re-sale and new construction. He is proud to be the agent chosen to represent two of the most respected local builders in the area, and for them to put their livelihood in his hands. Todd was chosen by his peers as our local REALTOR(R) of the year in 2006. In 2008 he was again chosen by his peers as the REALTOR(R) of the year for the State of Delaware. Todd has served his local association as committee member, committee chair, board of directors member, and as President in 2009. In 2012, Todd served as the President of the Delaware Association of REALTORS(R). Todd looks forward to providing you with outstanding service and many years of experience.





## **512th Maintenance Group (512 AW/MXG)**

***Ms. Tracey Miller***

Ms. Miller is the Director of Marketing and Community Engagement for Dedicated to Women, a leading provider of women’s healthcare. She also owns TSMiller Consulting and is an avid community volunteer. Ms. Miller is skilled in strategic revenue streaming for commercial and nonprofit organizations, government policy interpretation and negotiation, municipal and nonprofit budgeting, strategic planning, program evaluation, event management and editing. She is an influential marketing professional with a Bachelor of Science degree in Social Science from Radford University, Virginia. She’s also a recipient of the Kent County Volunteer of the Year for Meals on Wheels Delaware. She believes volunteering enriches lives, brings people together as a community and helps keep businesses and other organizations afloat. She continues to serve the community and leads by example to foster a bright and positive future for the next generation.



## **512th Mission Support Group (512 AW/MSG)**

***Mr. Thomas Horne (“Tom”)***

Mr. Thomas Horne is the Managing Director and Chief Operating Officer of Chase Card Services, serving as the Delaware Market Leader of JPMorgan Chase. Mr. Horne leads a team of more than 11,000, operating in 14 service centers across the United States, Philippines and India. He has served on the JPMC Diversity & Inclusion Council, chaired the Consumer and Community Banking Diversity & Inclusion Council, and is an Executive Sponsor of the firm’s Black Organization for Leadership Development business resource group for the Mid-Atlantic region. He is also an active supporter of the firm’s VETS business resource group. A graduate of the University of Delaware, Mr. Horne serves on the President’s Leadership Council, is a member of Lerner College Advisory Board and serves as a mentor through the Executive Mentors Scholars Program. He also serves on the Graduation Advisory Board of his alma mater, William Penn High School, is a past president and current Board member for Big Brothers Big sisters of Delaware, a member of Easter Seals Advisory Board, the Delaware State Chamber of Commerce Board of Directors and the Delaware Business Roundtable.





## **512th Force Support Squadron (512 FSS/CC & 512 MAS/CC)**

*Mr. Charles Vincent ("Charlie")*

Mr. Charles Vincent is the Executive Director of Spur Impact, a Delaware nonprofit whose mission is to connect and inspire young professionals to make an impact in their career and community. In this capacity, Mr. Vincent manages a large team of nearly 100 volunteers and with Spur Impact's board of Directors, he leads the organization's initiatives, including the MillSummitt, the largest hybrid conference in the country that is focused on young professional leadership and development, and Delaware Gives, a fundraising platform, which raised nearly \$2 million in 2021 for over 400 nonprofits serving Delaware. An attorney by trade, Mr. Vincent combines his legal experiences and marketing and business background to



work collaboratively and effectively with hundreds of young and seasoned professionals across the spectrum of large and small public, private, government and nonprofit organizations. Mr. Vincent earned his law degree from Widener University School of Law and a bachelor's degree in Business Administration from Franklin & Marshall College, both in Pennsylvania. He is an active member of the Delaware State Bar Association, the Association of Fundraising Professionals and the Wilmington Jaycees. He serves as Secretary of the Board for the Delaware Alliance for Nonprofit Advancement and is also a Commissioner on the Governor's Commission on Community and Volunteer Service in Delaware.

## **512th Logistics Readiness Squadron (512 LRS/CC)**

*Dr. James Wilson ("Jim")*

Dr. James Wilson is the Vice President for Academic Affairs at Wilmington University in Delaware. Dr. Wilson is affiliated with the Delaware Board of Mental Health and Chemical Dependency Professionals, having served two terms as the organization's president; the Delaware Sentencing Accountability Commission; the Delaware Medical Reserve Corps; and, the Delaware P-20 Council, which supports Delaware students. In the community, Dr. Wilson can be found assisting the Central Delaware Habitat for Humanity and the Rotary International. He serves on the Board of Directors for the National Kidney Foundation and the Delaware Theatre Company.





**DOVER**



## **512th Aircraft Maintenance Squadron (512 AMXS/CC)**

*Ms. Denée Crumrine*

Ms. Denée Crumrine is the Corporate Communications Manager for Highmark Blue Cross Blue Shield Delaware. She helps advance the organization's mission and vision through timely, well-crafted communications with stakeholders, supporting internal and external public relations. She oversees community giving and community affairs, as well as manages Delaware's Blue Prints for the Community grant fund, which supports local projects and programs that address social determinants of health and reduces health care disparities in minority populations. She's previously held roles at the Delaware State Chamber of Commerce, Delaware BioScience Association and Harford County Public Schools. Ms. Crumrine earned her bachelor's degree in Mass Communications from the University of Delaware. She's also served as board or council member for several organizations, including Public Relations Society of America, Delaware; Junior Achievement of Delaware and Public Allies.





## ***Mission Partners***

### **Air Force Mortuary Affairs Operations (AFMAO)**

Mrs. Sital Soni

Sital grew up in the small New England town of Bethel, CT. Sital is a certified human resources professional primarily working as an HR Executive and Consultant. Her career includes positions in Connecticut and Arizona prior to arriving in Delaware in 2003.

With roles at the Plant, Divisional, and Corporate level, Sital has experience in all aspects of HR including strategic planning, benefits administration, recruiting, performance management, career development, employee relations, organizational development, mergers and integration activities, succession planning and developing high-potential employees.

In 2003, Sital relocated back to the East Coast with her husband and two boys. Her strong relationship building skills, team-oriented focus, entrepreneurial mind and results-driven actions have helped her to successfully create her own HR consulting firm, ELM Strategies.



### **Armed Forces Medical Examiner System (AFMES)**

***Mr. Alan Garcia***

Mr. Alan Garcia, who was born in Buffalo, New York, and raised in Puerto Rico, owns and operates Premier Martial Arts in Dover. He is a third-degree black belt in the Premier Martial Arts system, which incorporates four different disciplines of self-defense, including Krav Maga, kickboxing, submission grappling and Kali. Alan is also a certified level three instructor of Krav Maga Universal. He has trained in the disciplines of Capoeira, Brazilian jujitsu, Pekiti Tirsia, and MMA.

Mr. Garcia has been happily married since 2003 and lives with his wife, his son and his niece. He loves surfing, snowboarding and longboarding. Alan also has a passion for music, having played and directed groups in jazz and Latin music in Puerto Rico.





## **Joint Personal Effects Depot (JPED)**

### ***Ms. Brianna "Bri" Felts***

Ms. Brianna Felts works for First Command Financial Services as an Associate Financial Advisor for Kim Provo. She has been part of the Dover community for just under 3 years. Her husband flies the C-5, and this is his first duty station out of pilot training. She is always trying to find ways to help support Dover's airmen and mission. Her company currently sponsors ALS graduations, Quarterly Awards, Annual Awards, and MWR events.



Ms. Felts is a graduate of Kansas State University, and has a degree in Chemical Engineering with a secondary major in Biological Engineering.

## **373d Training Squadron, Detachment 3 (Det3)**

### ***Mrs. Cecilia "Ceil" Jones***

Ms. Cecilia Jones is currently on the State of Delaware Division of Professional Regulation for Nursing Home Administrators. Additionally, she is on the Institutional Review Board at Bayhealth Medical Center/Kent General in Dover. She is also a member of Central Delaware Chamber of Commerce and serves on their Military Affairs committee. She served on the Board of Directors of Central Delaware Habitat for Humanity for five years and managed their ReStore for three years. Additionally, she has been a member of the Dover Colonial Rotary Club for 13 years and has been a Board member for seven years. She also serves as secretary for the club.





**DOVER**



## **Air Mobility Command (AMC) Civic Leader Participation**

The Air Mobility Command Civic Leader Conference Program is a MAJCOM-level program whose participants are respected community leaders selected from AMC base communities and at large from around the country. The program provides an opportunity for Civic Leaders to: develop relationships with the Commander, AMC; provide trusted advice and counsel; and to work towards increasing understanding and cooperation between the civilian community and the Air Force.

Participating Civic Leaders (approximately 30) meet with the AMC Commander twice a year for three years – once at Headquarters, AMC, Scott AFB, Ill, and other times at AMC bases to be determined. Civic Leaders are considered 'Current' during their three-year tour, and 'Emeritus' once they have completed the program. Current Civic Leaders will nominate ten participants from their group to attend the next several conferences of the next program, orienting new Civic Leaders to the goals and objectives of the conferences.

### **Selection**

The Commander, AMC, selects Civic Leaders for participation from communities near each of the command's 13 CONUS bases. The 13 AMC Wing Commanders will nominate one Civic Leader from each of their local communities for consideration as a conference attendee. Joint bases will be authorized one nominee per installation. AMC Public Affairs will nominate additional 'at large' Civic Leaders of national prominence.



## AMC Civic Leaders

### ***Major Sean Moriarty***

Major Sean E. Moriarty has been a member of the Delaware State Police since 1994. Prior to his employment with the Delaware State Police, he worked as a police officer and dispatcher in Wayland, Massachusetts.

Major Moriarty is currently assigned to the Delaware State Police Executive Staff as the Administrative Officer, where his duties include oversight of the budget, Human Resources, training academy, transportation, purchasing and supply, fiscal control, buildings and maintenance, domestic violence coordinator, and victim services.

He was previously assigned as the Operations Officer for Kent and Sussex Counties, where his duties included oversight of Delaware State Police Operations for Troop-3 (Camden), Troop-4 (Georgetown), Troop-5 (Bridgeville), and Troop-7 (Lewes). He was also responsible for the Delaware State Police Communication Centers (911 dispatch centers) in New Castle, Kent, and Sussex Counties.

Prior to his appointment on the Delaware State Police Executive Staff, Major Moriarty served as the Director of Training for the Delaware State Police and the Administrator for the Delaware Council on Police Training (C.O.P.T.). He was responsible for all recruit, in-service, firearms, canine, and elective training.

Major Moriarty's prior assignments include: Troop Commander (Troop-4: Georgetown), Director of the Office of Professional Responsibility, which included internal affairs, inspections, and accreditation, Troop-7 Deputy Troop Commander, Assistant Director of the State Bureau of Identification, Assistant Director of the Planning and Research Section, polygraph unit supervisor and examiner, shift commander/patrol sergeant, major crimes detective, and patrol.

Major Moriarty is 2016 graduate of the Federal Bureau of Investigation (F.B.I.) National Academy, Session 263. He holds a Doctorate in Organizational Leadership and Innovation, a Master of Science in Criminal Justice, and a Bachelor of Arts in Criminal Justice. He is a certified Master Instructor with the Delaware Council on Police Training and a principal instructor for the Delaware State Police Leadership Development Program. In addition to teaching a myriad of courses at the Delaware State Police Academy, he is an adjunct professor for Wilmington University and Delaware Technical Community College. He has published articles in periodicals including: *The Police Chief* and the *Delaware Trooper*. He is also the author of the book, *Leadership Development for Law Enforcement: A Model for Program Implementation*.





**DOVER**



## **Air Force Chief of Staff Civic Leader Program**

The Air Force Chief of Staff Civic Leader Program is a Staff-level program whose membership is comprised of respected community leaders selected from the Air Force major commands, National Guard Bureau and Headquarters Air Force.

The Air Force Chief of Staff Civic Leaders are unpaid advisors, key communicators and advocates for Air Force issues. They provide ideas and feedback to advise the Secretary of the Air Force, Air Force Chief of Staff, and Air Force senior leaders about how missions can best be accomplished in their respective areas and about public attitudes toward the Air Force and Air Force activities in their areas.

Air Force Civic Leaders also provide timely, pertinent information on subjects of general Air Force interest, especially subjects which have particular application in a Civic Leader's local area.

Air Force Civic Leaders serve as a civilian interface between the Air Force and the civilian community. In this role, Air Force Civic Leaders explain and interpret Air Force programs, positions, and problems to other key, local communicators through personal contact and correspondence, and to the general public through statements, appearances and speeches. Air Force Civic Leaders have a good degree of flexibility in outreach efforts which may include speeches, articles, and local, regional, state, and national activities.

They also are asked to disseminate information to appropriate major command and base civic leader councils and other similar groups in which they may participate.

Air Force Civic Leaders are asked to serve for four years in a "Current" status but MAJCOMs have the option to extend them additional terms if it is mutually beneficial. Thereafter they serve as a civic leader Emeritus.

Both Current and Emeritus Civic Leaders serve as Air Force advocates and provide support to Airmen and their families through their outreach efforts.

The program members meet up to three times a year, once in Washington D.C. and one or two times at an Air Force location around the country. The Air Force funds the travel, lodging and meals for current members of the program. Once per year, Emeritus Civic Leaders are invited to attend an Air Force update at their own expense. All civic leaders will also be invited to attend various special events throughout the year at their own expense.



**DOVER**



## **Air Force Chief of Staff Civic Leader**

***Mr. Mike Tatoian***

Mr. Tatoian is the Executive Vice President and Chief Operating Officer for Dover Motorsports, Inc. He participates in the oversight of the Dover Motorsports, Inc. family of tracks, which includes Dover International Speedway, Gateway International Raceway, Memphis Motorsports Park, and Nashville Superspeedway. He assists with strategic planning, business development, and management of brand marketing for all Dover Motorsports, Inc. tracks. Mike reports directly to Denis McGlynn, President and CEO. He has more than 20 years of experience in professional sports ownership, management and operations. Prior to joining Dover Motorsports, Inc., Mike served as Chief Executive Officer and Managing Partner of Victory Sports Group, LLC. In his role there, he oversaw the development and management of professional sports organizations, including minor league baseball, minor league hockey and a NASCAR Busch Series team. He also previously served as Chief Operating Officer of United Sports Ventures, Inc., an umbrella sports company that owned and operated eight minor league teams. Mike is a graduate of the University of Northern Iowa, with a degree in Public Relations and Marketing.



# AIR FORCE RANKS



2nd Lt.  
2d Lt  
Second Lieutenant

1st Lt.  
1st Lt  
First Lieutenant

Capt.  
Capt  
Captain

Maj.  
Maj  
Major

Lt. Col.  
Lt Col  
Colonel

Col.  
Col  
Colonel

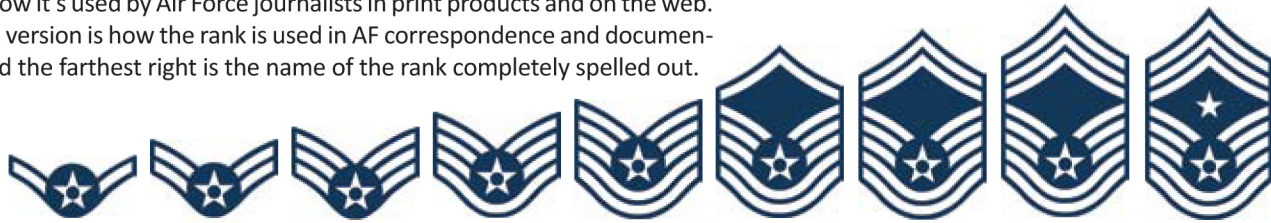
Brig. Gen.  
Brig Gen  
Brigadier General

Maj. Gen.  
Maj Gen  
Major General

Lt. Gen.  
Lt Gen  
Lieutenant General

Gen.  
Gen  
General

Below each picture are three variations of how the rank is referred to. The left version is how it's used by Air Force journalists in print products and on the web. The middle version is how the rank is used in AF correspondence and documentation, and the farthest right is the name of the rank completely spelled out.



Airman Basic  
AB  
Airman Basic

Airman  
Amn  
Airman

Airman 1st Class  
A1C  
Airman First Class

Senior Airman  
SrA  
Senior Airman

Staff Sgt.  
SSgt  
Staff Sergeant

Tech. Sgt.  
TSgt  
Technical Sergeant

Master Sgt.  
MSgt  
Master Sergeant

Senior Master Sgt.  
SMSgt  
Senior Master Sergeant

Chief Master Sgt.  
CMSgt  
Chief Master Sergeant

Command Chief Master Sgt.  
Command CMSgt  
Command Chief Master Sergeant

In the master sergeant through chief master sergeant ranks, an inserted diamond between the chevrons indicates that person is a first sergeant.

